

2012

Report *of the* Independent Colleges and Universities of Kansas *to the* State Legislature



Kansas Independent College
Association



To the Governor, the State Legislature, and the People of Kansas:

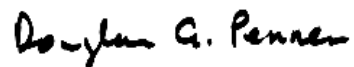
The 18 colleges and universities of the Kansas Independent College Association have played a central role in Kansas higher education for over 150 years. That role has become even more important during a time of unprecedented economic challenge for the citizenry of the state and for governmental leaders who must make exceptionally difficult decisions about allocating scarce resources.

As the 2012 legislative session begins, the private, non-profit colleges of Kansas would like to underscore the immense and highly efficient impact need-based financial aid for Kansas residents has on the well-being of the state and its young people. Kansas private colleges do not receive direct appropriations from the state. The state budget influences our students and our colleges almost exclusively through the Kansas Comprehensive Grant program, the program that directs financial aid to high need Kansas undergraduate students.

The most straightforward way of assessing the value of this program is to understand that it represents less than 1% of the state's total annual investment in post-secondary education. In return, the KICA colleges consistently enroll and graduate approximately 20% of the state's bachelor's degree students.

Our colleges pride themselves on providing highly personalized and challenging educational opportunities for students from a wide range of economic and cultural/ethnic backgrounds—students attending KICA colleges have essentially the same background characteristics as those attending the Regents institutions. The institutional commitment to teaching and learning, small classes, access to required courses, and individual attention in advising and mentoring translate into the equivalent of Regents institutions' honors programs—for all students, not just a few. The result is impressive completion rates and graduates prepared to enter the work force and enrich the state economy.

KICA colleges are pleased to be a part of a state comprehensive higher education system that lets students choose the setting that best fits their abilities, interests and economic circumstances. This year, as the governor and the legislature face their most difficult fiscal situation in many years, the efficiency of the Kansas Comprehensive Grant in leveraging state resources is more visible than ever. We encourage continuing support of this critical program.



Douglas A. Penner
President, Kansas Independent College Association

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This document is based on facts, figures, and data from the Integrated Postsecondary Education Data System (IPEDS) and various other sources. We have done our best to ensure that the information provided here is as accurate and current as possible.

KICA Member College & University Profiles

Enrollment figures from Kansas Board of Regents Fall 2011 KHEER data

Baker University

Founded: 1858

785-594-6451

www.bakeru.edu

Dr. Patricia Long, President

Total FTE: 2,555

Total headcount: 3,391

Benedictine College

Founded: 1858

913-367-5340

www.benedictine.edu

Stephen Minnis, J.D., President

Total FTE: 1,906

Total headcount: 2,070

Bethany College

Founded: 1881

785-227-3311

www.bethanylb.edu

Dr. Edward Leonard, III, President

Total FTE: 568

Total headcount: 628

Bethel College

Founded: 1887

316-283-2500

www.bethelks.edu

Dr. Perry White, President

Total FTE: 530

Total headcount: 523

Central Christian College of Kansas

Founded: 1884

620-241-0723

www.centralchristian.edu

Col. Hal V. Hoxie, President

Total FTE: 478

Total headcount: 650

Donnelly College

Founded: 1949

913-621-6070

www.donnelly.edu

Dr. Steven M. LaNasa, President

Total FTE: 401

Total headcount: 556

Friends University

Founded: 1898

316-295-5000

www.friends.edu

Dr. T.J. Arant, President

Total FTE: 2,203

Total headcount: 2,905

Hesston College

Founded: 1909

620-327-4221

www.hesston.edu

Dr. Howard Keim, President

Total FTE: 426

Total headcount: 463

Kansas Wesleyan University

Founded: 1886

785-827-5541

www.kwu.edu

Dr. Fletcher Lamkin, President & CEO

Total FTE: 793

Total headcount: 851

Manhattan Christian College

Founded: 1927

785-539-3571

www.mccks.edu

Mr. Kevin Ingram, President

*Total FTE: 319**Total headcount: 384***McPherson College**

Founded: 1887

620-241-0731

www.mcpherson.edu

Mr. Michael P. Schneider, President

*Total FTE: 635**Total headcount: 620***MidAmerica Nazarene University**

Founded: 1966

913-782-3750

www.mnu.edu

Dr. James H. Diehl, President (interim)

*Total FTE: 1,597**Total headcount: 1,884***Newman University**

Founded: 1933

316-942-4291

www.newmanu.edu

Dr. Noreen Carrocci, President

*Total FTE: 2,019**Total headcount: 3,021***Ottawa University**

Founded: 1865

785-242-5200

www.ottawa.edu

Mr. Kevin C. Eichner, President

*Total FTE: 1,502**Total headcount: 3,050***Southwestern College**

Founded: 1885

620-229-6000

www.sckans.edu

Dr. W. Richard Merriman, Jr., President

*Total FTE: 884**Total headcount: 1,687***Sterling College**

Founded: 1887

620-278-4213

www.sterling.edu

Dr. Paul J. Maurer, President

*Total FTE: 624**Total headcount: 674***Tabor College**

Founded: 1908

620-947-3121

www.tabor.edu

Dr. Jules Glanzer, President

*Total FTE: 685**Total headcount: 734***University of Saint Mary**

Founded: 1923

913-682-5151

www.stmary.edu

Dr. Diane Steele, President

*Total FTE: 784**Total headcount: 1,044*

Impact: Educational

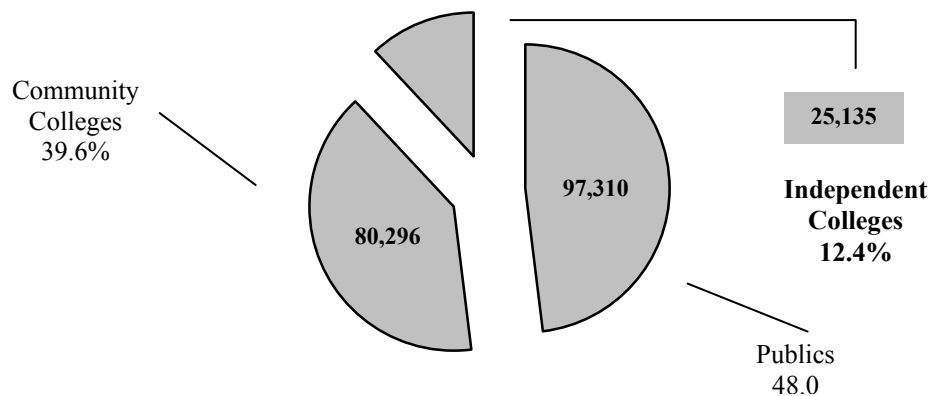
The Colleges: The Kansas Independent College Association is composed of eighteen fully accredited, not-for-profit colleges and universities.

- Sixteen are four-year baccalaureate level institutions and two are two-year associate degree colleges.
- They range in size from fewer than 400 students to over 3,000.
- They include the oldest colleges or universities in the state, Baker University and Benedictine College (formerly St. Benedicts), both founded in 1858.
- Programs include traditional residential campus study for full-time undergraduates, degree completion programs for non-traditional students, masters-level and doctoral programs in a variety of areas, certificate programs related to specific employment competencies, online study, and satellite campuses both in-state and out-of-state.
- Areas of study range from traditional liberal arts and sciences (history, English, chemistry, etc.) to highly specialized professional preparation, such as nursing, teacher education, and aviation instruction.

Enrollment: The total graduate and undergraduate enrollment, (full-time and part-time) for Fall 2011 was 25,135

FALL 2011: Full-time & Part-time Graduate & Undergraduate Headcount Totals by Sector Resident and Non-Resident

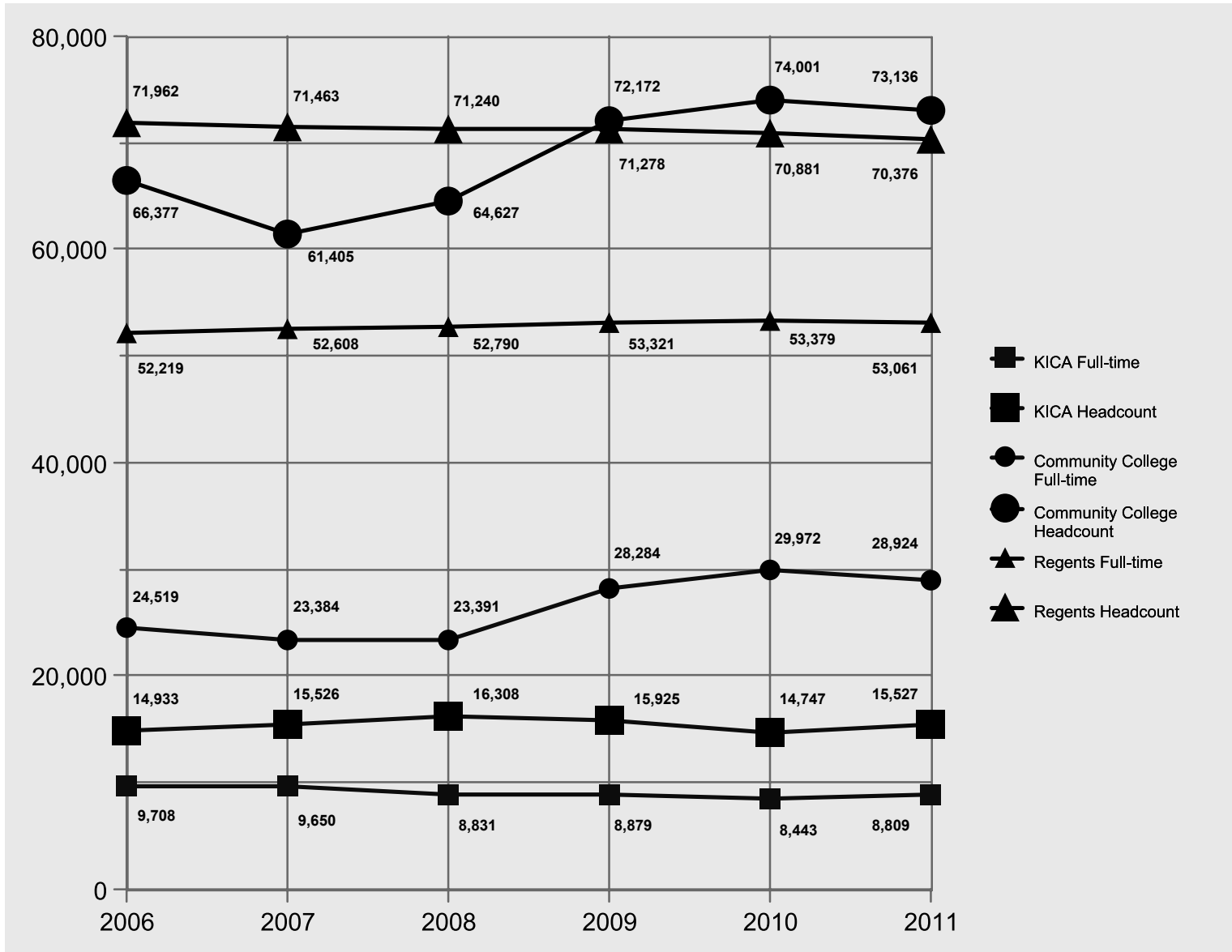
Source: Kansas Board of Regents Fall 2011 KHEER data



Students by Sector (Kansas Residents)

Fall 2006 - Fall 2011

source: Kansas Board of Regents KHEER Data



Impact: Completion in Four Years

Percentage of Graduates Completing in Four Years: 2009

Independent College or University	4 years or less (#)	6 years or less (#)	Percentage completing in 4 years
Baker University	99	144	69%
Benedictine College	102	133	77%
Bethany College	65	88	74%
Bethel College	54	63	86%
Central Christian College	20	22	91%
Donnelly College	n/a	n/a	n/a
Friends University	23	36	64%
Hesston College	n/a	n/a	n/a
Kansas Wesleyan University	24	31	77%
Manhattan Christian College	14	28	50%
McPherson College	26	39	66%
MidAmerica Nazarene University	74	121	61%
Newman University	40	52	77%
Ottawa University	35	45	77%
Southwestern College	47	59	80%
Sterling College	39	52	75%
Tabor College	38	45	84%
University of Saint Mary	18	27	67%
Avg. % of graduates completing in 4 yrs.			73%
Public University	4 years or less (#)	6 years or less (#)	Percentage completing in 4 years
Emporia State University	154	314	49%
Fort Hays State University	151	341	44%
Washburn University	91	221	41%
Wichita State University	184	446	41%
University of Kansas	1,267	2,404	53%
Kansas State University	836	1,957	43%
Pittsburg State University	371	419	89%
Avg. % of graduates completing in 4 yrs.			50%

(Source: IPEDS, 2009)

Impact: Economic

Institutional Finances

Kansas Independent College and University Finances

2009 - 2010

Source: IPEDS

Combined institutional operating budgets:	\$327 million
Total salary and wages:	\$148 million
Total benefits:	\$34 million

Total Economic Impact of Institutional Financial Activity

2009 - 2010

Source: IPEDS

Using a conservative multiplier of 2.00 and an operating base of \$500 million:	A minimum of \$1 billion of economic benefit to the state
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Institutional Assets

2009 - 2010

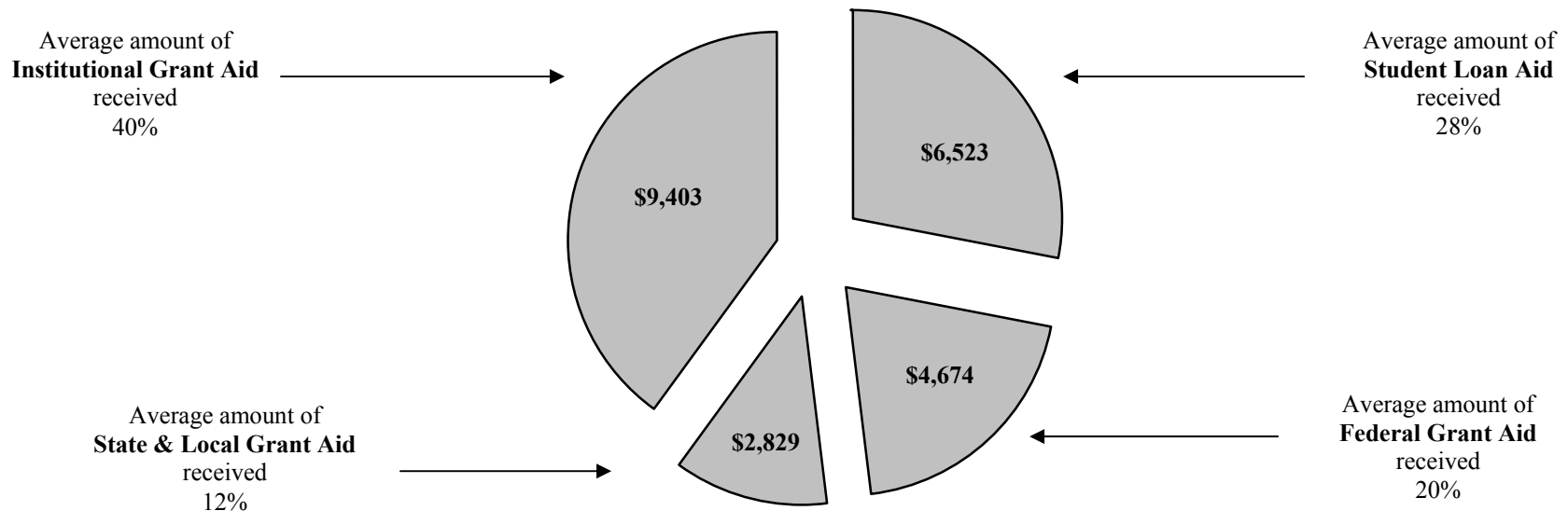
Source: IPEDS

Total endowment assets:	\$258 million
Total net assets:	\$517 million
Total equipment, building and land improvements:	\$674 million
Total assets:	\$1.46 billion

Impact: Kansas Comprehensive Grant

The major way in which the state of Kansas supports independent colleges is through the Kansas Comprehensive Grant received by students who attend these colleges. The program, enacted by the legislature in 1998, provides for grants of up to \$3,500 for high need Kansas resident students attending KICA colleges. This program, in combination with federal need-based aid primarily in the form of Pell Grants and grants and scholarships from the colleges, makes it possible for many students whose families might otherwise not be able to afford the costs associated with attending college. Each component of the typical student aid package depicted below is essential to allowing a diversity of students access to an educational program matched to their educational needs and goals.

**Sources of All Aid (including loans)
for Kansas Independent College Students receiving aid
2009 - 2010**
Source: IPEDS



Impact: Cultural *The following is a small sample of current cultural and social benefits provided by our member institutions.*

Baker University: The Maple Leaf Festival, the Quayle Bible Collection, Vespers and Voices of Spring concerts, the Loreine Collins Dietrich Distinguished Lecture Series, the Baldwin Community Choir, the Old Castle Museum, and Baker Wetlands.

Benedictine College: Discovery Day, an annual symposium where students present projects and area high school students are invited to lectures by several guest speakers.

Bethany College: Oratorio Society's annual performance of Handel's "*Messiah*" and Bach's "*St. Matthew Passion*" during Holy Week, the Pearson Distinguished Professorship of Swedish Studies, Jultide Christmas Concert, and Mingenbach Art Center shows.

Bethel College: Fall Festival, Kauffman Museum, Kansas Institute for Peace and Conflict Resolution, Bethel College Academy of Performing Arts, Hesston-Bethel Performing Arts Series, Annual Masterworks Concert, Martin Luther King Jr. Celebration, and numerous concerts, theater productions, and lecture series open to the public.

Central Christian College: Chaney Music Symposium, Chaney Bible Lecture Series, BG Products Lecture Series, drama productions, music concerts, May Day parade participation, twice yearly blood drive, Justice and Diversity Weeks, Christmas choral vespers, choral festival, and chapel.

Donnelly College: Multicultural Fair sponsored by ESL students and the Organization of Student Leaders and Black History and Women's History speakers.

Friends University: Willard and Jean Garvey Lectureships in Law, Cornerstone weekly worship service, Symphony of Spring, Riney Fine Arts Gallery, and various ballet, jazz, and concert performances throughout the year.

Hesston College: Dyck Arboretum, the Hesston-Bethel Performing Arts Series, vocalist Tony Brown (artist-in-residence), Anabaptist Vision and Discipleship Series, Melva Kauffman Lecture Series, KU Osher Institute program: Lifelong Education and Development, International Festival, The Friesen Center Art Gallery, and weekly chapels.

Kansas Wesleyan University: Art exhibits, vocal and instrumental concerts, Evans Photographic Collection, Ethics in Public Life Speaker Series, Christmas by Candlelight concert, live theatre performances, forensics and debate competition, Holocaust Week, Martin Luther King Celebration Week, and on campus Eisenhower Library Exhibits.

McPherson College: McPherson is the only accredited 4-year college in the U.S. that offers a degree in antique automotive and motorcycle restoration. The college also hosts five theater productions in the fall along with musical concerts and lecture series. McPherson celebrates its commitment to being an ethnically diverse college.

Manhattan Christian College: Woman's World, an annual retreat for women of all ages and professions promoting Christian education, fellowship, and inspiration.

MidAmerica Nazarene University: Free community performances by the Concert Band, Jazz Band, Concert Choir, Heritage Choir, and World Ensembles; fall and spring spiritual deepening weeks; Black Box theater performances; community service learning programs; and the annual Martin Luther King, Jr. Community Prayer Breakfast.

Newman University: The Steckline Gallery art series, the Gerber Institute for Catholic Studies, Theater, Chorale and Troubadours concerts, the History Speakers Series, annual literary festival, expert Speakers Bureau, and various other campus activities, events, and speakers.

Ottawa University: The President's Lecture Series, Christmas Vespers, and various arts and cultural events.

Southwestern College: SC Jazz Series, Community Music School and Summer Music Festival, South Kansas Symphony at Southwestern College, various college choral, band, jazz combo and theater performances throughout the year, Women's History Month, Black History Month, and Docking Lecture in Leadership & Public Affairs.

Sterling College: Black History Convocations, Rice County Prairie Art Show, Oscar Schmidt Lecture Series, Sterling Diversity Club, and various events pertinent to current cultural and social issues.

Tabor College: Handel's "*Messiah*" Community Christmas Concert, Martin Luther King Junior Day on campus, and an annual fall theater production.

University of Saint Mary: The Bernard H. Hall Abraham Lincoln Collection in De Paul Library, Lincoln Lecture Series, Christmas Choral Vespers, and four theatre productions a year, including the annual Christmas production and its special class trip matinees that draw hundreds of area elementary school children.

Financial Aid Information

Sources of Financial Aid by Sector

Sources: IPEDS, Kansas Board of Regents, and NAICU

FEDERAL PROGRAMS: 2009-2010

	<u>Public 4-year</u>	<u>Community Colleges</u>	<u>KICA Colleges</u>
Grants (e.g., Pell)	\$89,976,632	\$90,547,743	\$43,866,641
Loans	\$487,160,087	\$104,925,822	\$190,792,356

STATE PROGRAMS: 2010-2011

	<u>Public 4-year</u>	<u>Community Colleges</u>	<u>KICA Colleges</u>
Kansas Comprehensive Grant	7,583 recipients \$7,607,811 awarded	n/a n/a	3,134 recipients \$8,182,710 awarded
Kansas State Scholarship	730 recipients \$695,880 awarded	14 recipients \$11,500 awarded	264 recipients \$254,720 awarded
Kansas Nursing Service Scholarship	22 recipients \$73,500 awarded	95 recipients \$277,250 awarded	33 recipients \$110,250 awarded
Kansas Teacher Service Scholarship	245 recipients \$1,049,653 awarded	9 recipients \$17,806 awarded	64 recipients \$275,465 awarded
Kansas Ethnic Minority Scholarship	148 recipients \$251,039 awarded	9 recipients \$15,725 awarded	26 recipients \$46,250 awarded
National Guard Tuition Assistance	176 recipients \$525,055 awarded	109 recipients \$115,848 awarded	73 recipients \$251,622 awarded
TOTALS	8,904 recipients \$10,202,938 awarded	236 recipients \$438,129 awarded	3,594 recipients \$9,121,017 awarded

INSTITUTIONAL AID: 2009-2010

	<u>Public 4-year</u>	<u>Community Colleges</u>	<u>KICA Colleges</u>
Grants and Scholarships	\$79,689,740	\$19,943,798	\$98,948,181



Kansas Independent
College Association

Enrollment Trends:

Fall Headcount Enrollment

Fall Headcount Enrollment at KICA Member Institutions: 2002 - 2011

Institution	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	5 Year Change	10 Year Change
Baker University	3058	3096	3145	3261	3932	3959	4112	3853	3661	3391	-14.3%	10.9%
Benedictine College	1375	1330	1441	1508	1553	1842	1744	1877	1909	2070	12.4%	50.6%
Bethany College	621	631	586	588	554	537	587	592	610	628	16.9%	1.1%
Bethel College	471	470	509	514	539	541	500	437	476	523	-3.3%	11.0%
Central Christian College	338	320	324	336	349	362	397	466	518	650	79.6%	92.3%
Donnelly College	663	641	592	474	528	572	634	661	652	556	-2.8%	-16.1%
Friends University	3112	2887	2749	2798	2849	2831	2986	2853	2800	2905	2.6%	-6.7%
Hesston College	440	446	465	477	456	432	374	439	448	463	7.2%	5.2%
Kansas Wesleyan University	806	805	825	897	894	864	879	852	825	851	-1.5%	5.6%
Manhattan Christian College	362	336	331	337	378	388	364	345	379	384	-1.0%	6.1%
McPherson College	379	435	480	484	503	543	595	629	707	620	14.2%	63.6%
MidAmerica Nazarene University	1825	1925	1985	1779	1823	1720	1743	1778	1767	1884	9.5%	3.2%
Newman University	1929	2063	2179	2103	2104	2166	2435	2557	2746	3021	39.5%	56.6%
Ottawa University	3939	3779	3397	3218	3011	3369	3354	3192	3206	3050	-9.5%	-22.6%
Southwestern College	1306	1405	1420	1421	1557	1703	1823	1810	1791	1687	-0.9%	29.2%
Sterling College	466	495	487	516	607	603	653	722	736	674	11.8%	44.6%
Tabor College	575	543	606	606	603	574	612	640	669	734	27.9%	27.7%
University of Saint Mary	891	881	824	817	837	882	955	1072	989	1044	18.4%	17.2%
Total	22,556	22,488	22,345	22,134	23,077	23,888	24,747	24,775	24,889	25,135	5.2%	11.4%

Sources: Annual enrollment surveys of KICA Enrollment Officers and Registrars, Kansas Board of Regents, & Kansas Legislative Research Department.



Kansas Independent
College Association

Enrollment Trends: *Full-Time Fall Enrollment*

Full-Time Fall Enrollment at KICA Member Institutions: 2002 - 2011

Institution	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	5 Year Change	10 Year Change
Baker University	1826	1785	1755	1894	2392	1389	1516	1586	1585	1455	4.8%	-20.3%
Benedictine College	1000	1013	1132	1218	1290	1298	1352	1502	1565	1679	29.4%	67.9%
Bethany College	566	579	559	552	509	512	555	574	588	582	13.7%	2.8%
Bethel College	435	435	477	476	495	512	475	416	457	497	-2.9%	14.3%
Central Christian College	316	300	302	314	325	305	313	328	314	384	25.9%	21.5%
Donnelly College	319	323	299	277	257	290	296	291	305	311	7.2%	-2.5%
Friends University	2540	2367	2262	2216	2274	2124	1892	1822	1697	1739	-18.1%	-31.5%
Hesston College	380	394	411	414	401	383	374	374	396	405	5.7%	6.6%
Kansas Wesleyan University	593	634	599	679	711	674	691	668	680	733	8.8%	23.6%
Manhattan Christian College	262	256	261	275	301	291	278	257	272	287	-1.4%	9.5%
McPherson College	341	386	424	426	468	498	509	542	622	585	17.5%	71.6%
MidAmerica Nazarene University	1452	1524	1495	1390	1329	1317	1335	1234	1240	1432	8.7%	-1.4%
Newman University	1060	1200	1281	1237	1174	1128	1039	1122	1260	1305	15.7%	23.1%
Ottawa University	2267	940	624	868	746	860	957	787	832	798	-7.2%	-64.8%
Southwestern College	659	690	572	586	601	592	583	597	624	600	1.4%	-9.0%
Sterling College	423	433	438	433	537	551	565	602	636	597	8.4%	41.1%
Tabor College	440	427	471	484	488	472	483	521	549	580	22.9%	31.8%
University of Saint Mary	373	410	425	409	451	460	509	543	563	585	27.2%	56.8%
Total	15,791	14,096	13,787	14,148	14,749	13,656	13,722	13,766	14,185	14,554	6.6%	-7.8%

Sources: Annual enrollment surveys of KICA Enrollment Officers and Registrars, Kansas Board of Regents, & Kansas Legislative Research Department.



Kansas Independent
College Association

Enrollment Trends: *Part-Time Fall Enrollment*

Part-Time Fall Enrollment at KICA Member Institutions: 2002 - 2011

Institution	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	5 Year Change	10 Year Change
Baker University	1232	1311	1390	1367	1540	2570	2596	2267	2076	1936	-24.7%	57.1%
Benedictine College	375	317	309	290	263	544	392	375	344	391	-28.1%	4.3%
Bethany College	55	52	27	36	45	25	32	18	22	46	84.0%	-16.4%
Bethel College	36	35	32	38	44	29	25	21	19	26	-10.3%	-27.8%
Central Christian College	22	20	22	22	24	57	84	138	204	266	366.7%	1109.1%
Donnelly College	344	318	293	197	271	282	338	370	347	245	-13.1%	28.8%
Friends University	572	520	487	582	575	707	1094	1031	1103	1166	64.9%	103.8%
Hesston College	60	52	54	63	55	49	51	66	52	58	18.4%	-3.3%
Kansas Wesleyan University	213	171	226	218	183	190	188	184	145	118	-37.9%	-44.6%
Manhattan Christian College	100	80	70	62	77	97	86	88	107	97	0.0%	-3.0%
McPherson College	38	49	56	58	35	45	86	87	85	35	-22.2%	-7.9%
MidAmerica Nazarene University	373	401	490	389	494	403	408	544	527	452	12.2%	21.2%
Newman University	869	863	898	866	930	1038	1396	1435	1486	1716	65.3%	97.5%
Ottawa University	1672	2839	2773	2350	2265	2509	2397	2405	2374	2252	-10.2%	34.7%
Southwestern College	647	715	848	835	956	1111	1240	1213	1167	1087	-2.2%	68.0%
Sterling College	43	62	49	83	70	52	88	120	100	77	48.1%	2.3%
Tabor College	135	116	135	122	115	102	129	119	120	154	51.0%	14.1%
University of Saint Mary	518	471	399	408	386	422	446	529	426	459	8.8%	-11.4%
Total	7,304	8,392	8,558	7,986	8,328	10,232	11,076	11,010	10,704	10,581	3.4%	44.7%

Sources: Annual enrollment surveys of KICA Enrollment Officers and Registrars, Kansas Board of Regents, & Kansas Legislative Research Department.



Kansas Independent
College Association

Enrollment Trends: *Fall FTE Enrollment*

Fall Full-Time Equivalent (FTE) Enrollment at KICA Member Institutions: 2002 - 2011

Institution	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	5 Year Change	10 Year Change
Baker University	2556	2593	2619	2748	3266	2888	2993	2938	2779	2555	-11.5%	0.0%
Benedictine College	1169	1137	1253	1332	1393	1617	1608	1735	1753	1906	17.9%	63.0%
Bethany College	580	599	570	566	527	514	449	568	585	568	10.5%	-2.1%
Bethel College	480	449	490	491	512	547	519	460	497	530	-3.1%	10.4%
Central Christian College	326	308	311	314	334	330	319	364	375	478	44.8%	46.6%
Donnelly College	423	450	415	355	363	374	420	439	457	401	7.2%	-5.2%
Friends University	2627	2577	2461	2449	2506	2332	2304	2144	2114	2203	-5.5%	-16.1%
Hesston College	396	414	432	439	425	400	390	402	411	426	6.5%	7.6%
Kansas Wesleyan University	646	678	687	764	782	767	786	749	756	793	3.4%	22.8%
Manhattan Christian College	262	287	289	298	267	322	310	286	311	319	-0.9%	21.8%
McPherson College	378	399	446	449	482	546	572	601	690	635	16.3%	68.0%
MidAmerica Nazarene University	1662	1679	1684	1540	1519	1573	1603	1557	1544	1597	1.5%	-3.9%
Newman University	1410	1537	1631	1574	1536	1601	1626	1745	1890	2019	26.1%	43.2%
Ottawa University	1782	2091	1679	1549	1380	1584	1617	1589	1561	1502	-5.2%	-15.7%
Southwestern College	911	1016	960	911	975	857	906	908	918	884	3.2%	-3.0%
Sterling College	437	457	457	466	564	562	623	636	676	624	11.0%	42.8%
Tabor College	542	465	524	532	533	558	576	615	641	685	22.8%	26.4%
University of Saint Mary	654	592	580	567	600	686	955	793	763	784	14.3%	19.9%
Total	17,241	17,728	17,488	17,344	17,964	18,058	18,576	18,529	18,721	18,909	4.7%	9.7%

Sources: Annual enrollment surveys of KICA Enrollment Officers and Registrars, Kansas Board of Regents, & Kansas Legislative Research Department.



Kansas Independent
College Association

Enrollment Trends: *Fall Headcount Enrollment by Gender*

Total Fall Headcount Enrollment by Gender at KICA Member Institutions: 2003 - 2010

Institution	2003		2004		2005		2006		2007		2008		2009		2010		4 Yr. Change		8 Yr. Change	
	Men	Women	Men	Women	Men	Women	Men	Women	Men	Women	Men	Women	Men	Women	Men	Women	Men	Women	Men	Women
Baker U *	430	465	406	450	1382*	1879*	1570*	2362*	1446*	2513*	1537*	2575*	1504*	2349*	1493*	2168*	3.3%	-13.7%	247.2%	366.2%
Benedictine C	647	682	703	738	725	783	752	801	860	969	840	1172	889	988	853	1056	-0.8%	9.0%	31.8%	50.4%
Bethany C	351	280	294	292	321	267	269	285	272	265	302	285	297	295	308	302	13.2%	14.0%	-12.3%	7.9%
Bethel C	222	248	241	268	252	262	278	261	273	268	259	241	222	215	245	231	-10.3%	-13.8%	10.4%	-6.9%
Central Christian C	153	167	157	167	153	173	180	169	192	172	193	197	238	228	270	248	40.6%	76.5%	44.1%	48.5%
Donnelly C	214	427	210	382	156	318	179	349	185	387	191	443	166	495	186	466	0.5%	20.4%	-13.1%	9.1%
Friends U	1215	1672	1144	1605	1131	1667	1138	1711	1157	1669	1142	1585	1122	1731	1131	1651	-2.2%	-1.1%	-7.0%	-1.3%
Hesston C	199	246	221	244	239	238	206	256	169	263	193	230	199	240	188	260	11.2%	-1.1%	-5.5%	5.7%
Kansas Wesleyan U	336	469	314	511	347	550	384	510	383	481	370	509	386	466	375	450	-2.1%	-6.4%	11.6%	-4.1%
Manhattan Christian C	172	164	159	172	169	168	169	142	213	175	197	167	187	158	214	165	0.5%	-5.7%	24.4%	0.6%
McPherson C	256	163	286	194	299	185	304	199	320	224	333	262	354	275	406	301	26.9%	34.4%	58.6%	84.7%
MidAmerica Nazarene U	788	1137	846	1139	773	1006	752	1071	682	1038	695	1048	690	1088	699	1065	2.5%	2.6%	-11.3%	-6.3%
Newman U	728	1335	796	1383	777	1326	753	1351	741	1425	835	1600	836	1721	960	1786	29.6%	25.3%	31.9%	33.8%
Ottawa U	295	239	239	208	251	195	204	178	266	223	295	258	277	248	314	248	18.0%	11.2%	6.4%	3.8%
Southwestern C	744	661	731	686	692	724	779	778	913	790	1029	794	919	891	948	843	3.8%	6.7%	27.4%	27.5%
Sterling C	242	253	248	239	264	252	334	273	337	266	339	314	371	351	394	342	16.9%	28.6%	62.8%	35.2%
Tabor C	280	263	299	307	309	297	316	287	284	290	301	311	319	321	349	320	22.9%	10.3%	24.6%	21.7%
U of Saint Mary	325	556	306	518	300	517	307	530	307	575	324	631	370	702	365	624	18.9%	8.5%	12.3%	12.2%
Total	7,597	9,427	7,600	9,503	8,540	10,807	8,874	11,513	9,000	11,993	9,375	12,622	9,346	12,762	9,698	12,526	7.8%	4.4%	27.7%	32.9%
Percent Women	55.4%		55.6%		55.9%		56.5%		57.1%		57.4%		57.7%		56.4%					

Source: Integrated Postsecondary Education Data System, Fall Enrollment Surveys

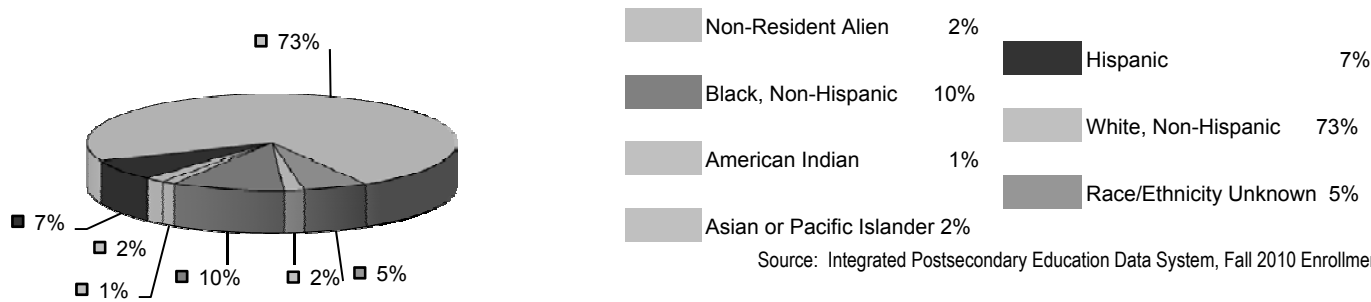
* Note: Prior to the 2006-2007 IPEDS collection cycle, Baker University had three separate reporting units: College of Arts and Sciences, School of Nursing, and the School of Professional and Graduate Studies. In January of 2006, Baker University created the School of Education. Beginning with that collection cycle, IPEDS issued the university one ID number. So, the 2005, 2006, 2007, 2008, 2009, and 2010 figures represent the totals from all four schools. Previously, the totals included only the students at the Colleges of Arts and Sciences in Baldwin City, KS.



Enrollment Trends: *Undergraduate Enrollment by Ethnicity*

Total Undergraduate Enrollment by Ethnicity at KICA Member Institutions: Fall 2010

Institution	Non-Resident Alien	Black, Non Hispanic	American Indian	Asian or Pacific Islander	Hispanic	White, Non-Hispanic	Race/Ethnicity Unknown	Total	Change from Previous Yr.
Baker University	9	207	29	28	77	1599	159	2,108	1.0%
Benedictine College	37	52	4	17	114	1517	66	1,807	0.5%
Bethany College	15	52	4	6	36	459	35	607	7.4%
Bethel College	8	25	5	3	31	396	0	468	7.1%
Central Christian College	5	51	10	3	17	410	2	498	6.9%
Donnelly College	51	283	4	26	200	69	1	634	-1.7%
Friends University	0	201	38	38	83	1280	288	1,928	-7.7%
Hesston College	34	28	9	4	22	336	5	438	2.1%
Kansas Wesleyan University	15	88	6	14	70	576	0	769	-4.5%
Manhattan Christian College	24	21	6	1	15	303	2	372	7.8%
McPherson College	11	63	13	7	49	541	0	684	11.0%
MidAmerica Nazarene University	0	160	7	12	77	1035	24	1,315	-1.5%
Newman University	58	81	31	95	186	1511	11	1,973	6.4%
Ottawa University	1	80	6	3	29	387	52	558	6.3%
Southwestern College	27	160	22	22	82	923	264	1,500	-1.6%
Sterling College	6	58	10	11	52	590	9	736	1.9%
Tabor College	9	57	3	6	59	498	0	632	2.3%
University of Saint Mary	1	87	4	12	46	524	92	766	-1.7%
Total	311	1,754	211	308	1,245	12,954	1,010	17,793	
Previous Year's Total	309	1,650	208	341	1,115	12,828	1,189	17,640	
Change from Previous Yr. Total	0.6%	6.3%	1.4%	-9.7%	11.7%	1.0%	-15.1%	0.9%	





Kansas Independent
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Degrees Awarded: *Totals for KICA*

Total Degrees Awarded by KICA Member Institutions: 2010*

Institution	Associate's	Bachelor's	Master's	Doctorate Research & Scholarship	Doctorate Professional Practice	Total: 2010		Previous Yr. Total: 2009	
						All Degrees	4-Year Degrees and Above	All Degrees	4-Year Degrees and Above
Baker University	97	483	832	15	0	1427	1330	1386	1291
Benedictine College	0	328	34	0	0	362	362	414	414
Bethany College	0	123	0	0	0	123	123	115	115
Bethel College	0	98	0	0	0	98	98	129	129
Central Christian College	9	36	0	0	0	45	36	79	63
Donnelly College	36	15	0	0	0	51	15	29	6
Friends University	32	597	345	0	0	974	942	952	928
Hesston College	129	0	0	0	0	129	0	149	0
Kansas Wesleyan University	0	191	34	0	0	225	225	250	250
Manhattan Christian College	6	67	0	0	0	73	67	86	77
McPherson College	0	118	0	0	0	118	118	107	107
MidAmerica Nazarene University	10	420	168	0	0	598	588	565	554
Newman University	79	242	227	0	0	548	469	489	428
Ottawa University	0	89	0	0	0	89	89	86	86
Southwestern College	0	595	124	0	0	719	719	692	692
Sterling College	0	123	0	0	0	123	123	103	103
Tabor College	2	164	7	0	0	173	171	144	143
University of Saint Mary	1	154	166	0	0	321	320	257	287
KICA Institutions	401	3,843	1,937	15	0	6,196	5,795	6,032	5,673
State Institutions	7,142	14,548	4,713	470	800	27,673	20,531	26,810	20,052
KICA Institutions as a Percent of State Total	5.3%	20.9%	29.1%	3.1%	0.0%	18.3%	22.0%	18.4%	22.1%

Source: Integrated Postsecondary Education Data System, Completions Survey

* All degrees conferred between July 1, 2009 and June 30, 2010. Includes 1st and 2nd majors.



Kansas Independent
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Degrees Awarded:

KICA Compared to State Institutions

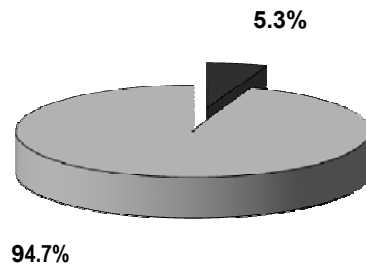
Total Degrees Awarded in 2010 by KICA Member Institutions in Relation to Degrees Awarded by State Institutions

Data from page 17 used for charts

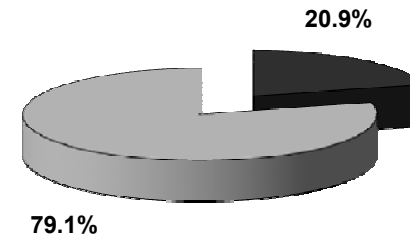
■ KICA Institutions

■ State Institutions

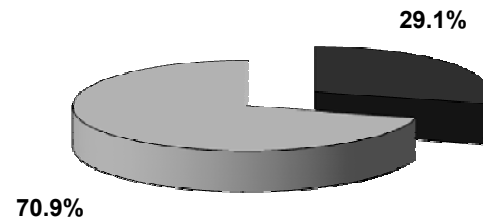
Associate's Degrees

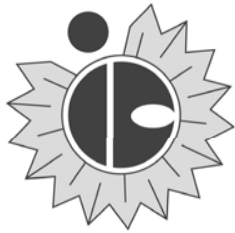


Bachelor's Degrees



Master's Degrees





Kansas Independent
College Association

Degrees Awarded: *Bachelor's Degrees in Education*

Bachelor's Degrees in Education Awarded by KICA Member Institutions: 2004 - 2010*

Institution	2004-05	2005-06	2006-07	2007-08	2008-09	2009-2010	3 Year Change	6 Year Change
Baker University	20	30	28	21	26	33	57.1%	65.0%
Benedictine College	32	45	47	41	66	43	4.9%	34.4%
Bethany College	34	29	27	26	25	24	-7.7%	-29.4%
Bethel College	7	5	10	8	6	6	-25.0%	-14.3%
Central Christian College	0	0	0	0	0	2	0.0%	0.0%
Donnelly College	0	0	0	0	0	0	0.0%	0.0%
Friends University	38	33	31	22	36	20	-9.1%	-47.4%
Hesston College	0	0	0	0	0	0	0.0%	0.0%
Kansas Wesleyan University	12	15	6	16	6	16	0.0%	33.3%
Manhattan Christian College	0	0	0	0	0	0	0.0%	0.0%
McPherson College	6	3	8	9	5	6	-33.3%	0.0%
MidAmerica Nazarene University	39	25	29	29	29	37	27.6%	-5.1%
Newman University	77	58	70	60	50	47	-21.7%	-39.0%
Ottawa University	16	7	12	14	8	12	-14.3%	-25.0%
Southwestern College	17	16	23	37	45	51	37.8%	200.0%
Sterling College	22	9	10	8	5	21	162.5%	-4.5%
Tabor College	21	22	22	17	17	19	11.8%	-9.5%
University of Saint Mary	14	13	5	13	11	14	7.7%	0.0%
KICA Institutions	355	310	328	321	335	351	9.4%	-1.1%
State Institutions	1,306	1,281	1,324	1,333	1,371	1,405	5.4%	7.6%
KICA Institutions as a Percent of State Total	21.4%	19.5%	19.9%	19.4%	19.6%	20.0%		

Source: Integrated Postsecondary Education Data System. 2009-2010 Completions Survey

* Students often receive degrees in two majors. Data for both first and second majors is included.



Kansas Independent
College Association

Degrees Awarded: *Bachelor's Degrees in Health Professions (primarily Nursing)*

Bachelor's Degrees in Health Professions (primarily Nursing) Awarded by KICA Member Institutions: 2004 - 2010

Institution	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	3 Year Change	6 Year Change
Baker University	60	67	67	69	78	77	11.6%	28.3%
Benedictine College	n/a	n/a	n/a	n/a	41	6	n/a	n/a
Bethany College	n/a	n/a	n/a	n/a	n/a	4	n/a	n/a
Bethel College	30	34	43	47	51	22	-53.2%	-26.7%
Central Christian College	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Donnelly College	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Friends University	n/a	n/a	n/a	n/a	n/a	10	n/a	n/a
Hesston College	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Kansas Wesleyan University	6	3	13	34	32	28	-17.7%	366.7%
Manhattan Christian College	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
McPherson College	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
MidAmerica Nazarene University	30	39	34	38	65	89	134.2%	196.7%
Newman University	69	73	62	48	58	47	-2.1%	-31.9%
Ottawa University	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Southwestern College	31	33	21	23	17	24	4.3%	-22.6%
Sterling College	n/a	n/a	n/a	n/a	n/a	9	n/a	n/a
Tabor College	15	23	21	25	25	28	12.0%	6.7%
University of Saint Mary	n/a	n/a	n/a	32	31	53	65.6%	n/a
KICA Institutions	181	272	261	316	398	397	25.6%	119.3%
State Institutions	741	769	1,069	1,131	1,371	1,104	-2.4%	49.0%
KICA Institutions as a Percent of State Total	19.6%	26.1%	19.6%	21.8%	22.5%	26.5%		

Source: Integrated Postsecondary Education Data System, Completions Survey. Degrees are 1st and 2nd majors in health professions and related clinical sciences (CIP Code 51)



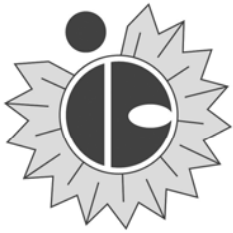
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Affordability & Financing: *Tuition and Fees*

Tuition and Fees (Resident, Full-Time, Undergraduate) at KICA Member Institutions: 2002 - 2003 to 2011 - 2012

Institution	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	10 yr. Avg.	5 Year	10 Year
											Ann. Incr.	Change	Change
Baker University	13,670	14,550	15,550	16,480	17,580	18,830	19,965	21,130	22,280	23,390	7.9%	24.2%	71.1%
Benedictine College	13,400	14,613	15,126	15,760	17,120	17,700	18,800	19,500	20,475	21,675	6.9%	22.5%	61.8%
Bethany College	13,590	14,140	15,010	15,460	16,210	17,110	18,124	19,065	20,026	21,677	6.6%	26.7%	59.5%
Bethel College	13,000	13,900	14,700	15,550	16,700	17,800	18,900	19,990	20,700	22,600	8.2%	27.0%	73.8%
Central Christian College	11,700	12,500	13,124	13,600	14,500	15,300	16,000	17,000	18,000	18,400	6.4%	20.3%	57.3%
Donnelly College	3,570	3,780	3,840	4,480	4,660	4,940	5,438	5,650	5,950	6,470	9.0%	31.0%	81.2%
Friends University	12,935	13,750	14,560	15,270	16,170	17,220	18,320	19,080	20,040	21,030	7.0%	22.1%	62.6%
Hesston College	12,938	13,798	14,598	15,370	16,496	17,416	18,738	19,906	20,720	21,652	7.5%	24.3%	67.4%
Kansas Wesleyan University	13,400	14,200	15,000	15,800	16,600	17,400	18,200	19,200	20,200	21,400	6.6%	23.0%	59.7%
Manhattan Christian College	7,936	7,966	8,996	9,638	10,134	10,854	11,374	11,944	12,288	12,890	6.9%	18.8%	62.4%
McPherson College	13,345	14,090	14,645	15,160	15,775	16,400	17,200	18,400	19,625	20,700	6.1%	26.2%	55.1%
MidAmerica Nazarene University	12,280	12,910	13,630	14,754	15,968	17,090	18,216	19,146	20,250	21,500	8.3%	25.8%	75.1%
Newman University	12,010	13,198	14,830	15,822	17,308	17,988	18,997	19,700	20,712	21,716	9.0%	20.7%	80.8%
Ottawa University	12,450	13,060	14,150	14,800	15,850	17,350	18,420	19,450	20,400	21,680	8.2%	25.0%	74.1%
Southwestern College	13,922	14,618	15,350	16,218	16,900	17,820	18,700	19,680	20,776	20,680	5.4%	16.0%	48.5%
Sterling College	12,750	13,300	13,907	13,906	14,500	15,500	16,500	18,000	19,000	20,050	6.4%	29.4%	57.3%
Tabor College	13,634	14,350	15,120	15,944	16,744	17,640	18,710	18,310	20,630	21,740	6.6%	23.2%	59.5%
University of Saint Mary	13,128	13,734	14,590	15,590	16,410	17,270	18,080	18,950	19,910	20,770	6.5%	20.3%	58.2%
Avg. KICA Tuition/Fees	\$12,203	\$12,914	\$13,707	\$14,422	\$15,313	\$16,202	\$17,149	\$18,006	\$18,999	\$20,001	7.1%	23.4%	63.9%
Avg. KICA Tuition/Fees: 4 yr. Institutions	\$12,697	\$13,430	\$14,268	\$14,958	\$15,904	\$16,830	\$17,782	\$18,659	\$19,707	\$20,744	7.0%	23.3%	63.4%
KICA Annual Increase from Previous Year	5.9%	5.8%	6.1%	5.2%	6.2%	5.8%	5.8%	5.0%	5.5%	5.3%			
Avg. State 4-Year Institution Annual Increase	11.6%	14.8%	12.7%	9.5%	9.0%	7.1%	6.2%	5.0%	6.3%	5.0%			

Sources: Annual KICA Tuition and Fees Survey, the Kansas Board of Regents, and Washburn University.

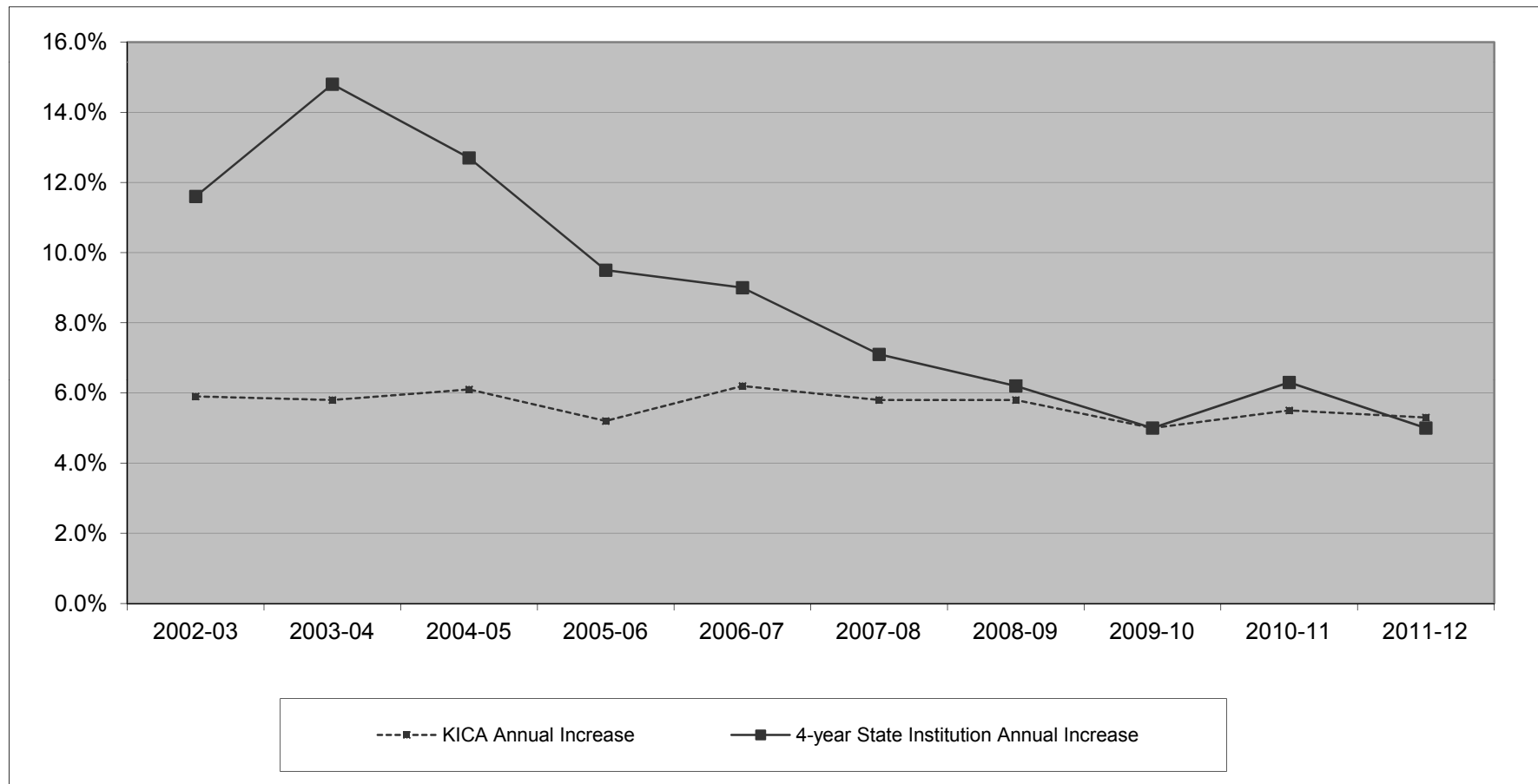


Kansas Independent
College Association

Affordability & Financing: *Tuition Increases*

Annual Tuition Increases for KICA Member Institutions and State Institutions: 2002 - 2003 to 2011 - 2012

Data from page 21 used for chart





Kansas Independent
College Association

Affordability & Financing: *Financial Aid Packages*

Financial Aid Packages Awarded to First-Year Students at KICA member Institutions: 2009 - 2010 *

Institution	# of students in cohort	% receiving aid	Federal Grant Aid			State Grant Aid			Institutional Grant Aid			Student Loan Aid		
			% receiving aid **	Avg. grant award	% of 09-10 tuition	% receiving aid **	Avg. grant award	% of 09-10 tuition	% receiving aid **	Avg. grant award	% of 09-10 tuition	% receiving loans **	Avg. loan	% of 09-10 tuition
Baker University	263	99%	27	\$3,504	17%	42%	\$3,319	16%	96%	\$9,402	45%	78%	\$7,119	34%
Benedictine College	428	100%	24	\$4,789	25%	20%	\$2,832	15%	100%	\$10,378	53%	70%	\$5,990	31%
Bethany College	182	99%	35	\$4,478	24%	30%	\$3,323	18%	99%	\$10,058	54%	79%	\$6,624	35%
Bethel College	92	100%	37	\$4,638	23%	38%	\$3,025	15%	100%	\$11,160	56%	75%	\$6,870	34%
Central Christian College	97	99%	44	\$4,662	27%	25%	\$3,225	19%	99%	\$6,779	40%	76%	\$8,016	47%
Donnelly College	48	85%	67	\$3,340	64%	44%	\$1,015	19%	38%	\$1,641	31%	17%	\$3,456	66%
Friends University	215	100%	44	\$5,092	27%	38%	\$3,200	17%	87%	\$9,025	48%	77%	\$6,928	37%
Hesston College	166	100%	37	\$5,251	27%	27%	\$2,460	13%	100%	\$9,812	50%	80%	\$6,859	35%
Kansas Wesleyan University	135	100%	43	\$4,945	26%	36%	\$3,583	19%	100%	\$9,781	51%	92%	\$7,281	38%
Manhattan Christian College	51	100%	55	\$4,181	36%	37%	\$2,657	23%	100%	\$5,262	46%	84%	\$4,287	37%
McPherson College	139	100%	31	\$5,500	31%	23%	\$2,771	16%	100%	\$9,250	52%	79%	\$9,246	52%
MidAmerica Nazarene University	195	100%	39	\$4,658	26%	22%	\$2,848	16%	100%	\$11,248	62%	78%	\$6,340	35%
Newman University	174	98%	34	\$4,706	25%	21%	\$3,292	17%	98%	\$11,573	60%	60%	\$6,061	32%
Ottawa University	150	100%	37	\$5,168	27%	41%	\$1,830	10%	100%	\$12,011	63%	85%	\$6,404	34%
Southwestern College	119	100%	47	\$5,566	29%	29%	\$3,206	16%	100%	\$10,764	55%	83%	\$7,720	40%
Sterling College	185	100%	46	\$4,629	26%	24%	\$2,574	14%	100%	\$7,960	44%	78%	\$6,112	34%
Tabor College	140	100%	47	\$4,642	24%	30%	\$2,845	15%	100%	\$10,019	52%	74%	\$6,269	33%
University of Saint Mary	129	100%	38	\$4,388	24%	29%	\$2,911	16%	100%	\$9,056	49%	97%	\$5,838	32%
	2,908	98.9%	40.7%	\$4,674		30.9%	\$2,829		95.3%	\$9,177		75.7%	\$6,523	

Source: 2010 IPEDS Student Financial Aid Survey.

* Full-time, first-time degree/certificate seeking students who received any financial aid. ** Expressed as a percent of all full-time, first-time degree/certificate seeking students.



Kansas Independent
College Association

Affordability & Financing: *Institutional Aid*

Institutional Aid Awards at KICA Member Institutions: FY 2006 - FY 2010

Institution	FY 2005-2006		FY 2006-2007		FY 2007-2008		FY 2009-2010		FY 2010-2011		5 Year Change	
	Unfunded	Total	Unfunded	Total	Unfunded	Total	Unfunded	Total	Unfunded	Total	Unfunded	Total
Baker University	7,457,781	7,640,792	8,457,298	11,074,100	8,920,229	11,939,794	9,692,082	13,225,586	9,863,343	14,295,657	32.3%	87.1%
Benedictine College	8,380,676	8,500,676	9,334,086	11,634,323	10,733,962	13,275,310	11,748,584	13,910,444	13,263,945	16,247,686	58.3%	91.1%
Bethany College	2,407,061	3,039,281	2,250,677	4,215,833	2,695,685	4,755,515	3,678,973	5,694,717	4,179,778	6,215,972	73.7%	104.6%
Bethel College	2,505,236	2,846,859	2,847,649	4,500,153	3,290,742	5,112,933	3,685,293	5,184,916	3,723,756	5,216,233	48.6%	83.2%
Central Christian College	1,581,169	1,754,674	1,824,237	2,759,834	1,824,126	2,725,634	2,133,522	3,103,639	2,256,250	3,447,879	42.7%	96.5%
Donnelly College	18,569	230,232	12,668	1,459,796	21,607	1,591,509	22,267	1,889,369	11,022	2,295,403	-40.6%	897.0%
Friends University	4,260,000	5,102,000	4,254,000	8,918,719	5,251,700	9,999,900	4,546,203	10,182,949	6,670,000	13,575,800	56.6%	166.1%
Hesston College	2,519,045	2,682,131	1,996,768	3,504,314	2,011,418	3,760,132	2,407,177	3,924,942	3,137,908	4,616,272	24.6%	72.1%
Kansas Wesleyan University	4,032,195	4,385,894	4,210,354	6,305,235	3,996,145	6,163,657	4,864,789	7,244,922	4,778,188	7,530,047	18.5%	71.7%
Manhattan Christian College	688,034	766,998	701,454	1,319,721	672,347	1,377,608	754,973	1,478,976	599,746	1,468,596	-12.8%	91.5%
McPherson College	1,267,198	3,330,736	1,743,232	5,070,926	2,073,439	5,476,983	1,549,517	5,817,760	1,347,777	6,772,439	6.4%	103.3%
MidAmerica Nazarene University	4,174,017	4,586,874	4,784,638	6,762,548	5,740,918	7,820,911	7,126,414	9,555,174	6,887,274	10,476,576	65.0%	128.4%
Newman University	6,275,006	6,534,974	6,920,313	9,372,143	6,984,627	9,596,562	7,159,245	9,782,828	8,834,712	12,306,036	40.8%	88.3%
Ottawa University	2,389,310	2,655,916	2,360,044	4,593,470	3,780,312	6,367,500	5,071,417	7,711,111	5,785,534	9,491,812	142.1%	257.4%
Southwestern College	3,389,907	3,786,732	3,143,435	5,709,522	5,215,372	7,684,447	5,732,692	8,294,776	5,955,715	9,425,559	75.7%	149.0%
Sterling College	2,984,866	3,064,060	3,724,663	4,956,597	3,826,181	5,288,278	3,616,200	5,162,858	4,218,418	6,119,511	41.3%	99.7%
Tabor College	3,187,608	3,450,980	3,265,099	4,606,833	3,327,156	4,756,728	3,914,143	5,383,209	4,347,306	6,134,928	36.4%	77.8%
University of Saint Mary	1,336,883	1,379,559	1,484,204	2,380,127	1,707,462	2,488,739	2,173,363	3,170,761	2,551,777	3,698,165	90.9%	168.1%
Institutional Aid Awards Total	\$58,854,561	\$65,739,368	\$63,314,819	\$99,144,194	\$72,073,428	\$110,182,140	\$79,876,854	\$120,718,937	\$88,412,449	\$139,334,571	50.2%	112.0%
Average Total Awards	\$3,269,698	\$3,652,187	\$3,517,490	\$5,508,011	\$4,004,079	\$6,121,230	\$4,437,603	\$6,706,608	\$4,911,803	\$7,740,810		
Average Annual Increase	6.7%	6.3%	7.6%	50.8%	13.8%	11.1%	10.8%	9.6%	10.7%	15.4%		

Source: IPEDS Finance Surveys

Note: Unfunded aid represents expenditures for grants to students that are taken as direct discounts on tuition and fees. Institutional grants (funded) include the amounts awarded to students from institutional resources restricted for the purpose of student aid, such as scholarships funded by gifts or endowment return restricted for that purpose.



Affordability & Financing: *Total Economic Impact*

Direct Economic Impact of KICA Member Institutions: FY2010

Institution	Expenditures for Salary and Wages	Expenditures for Employee Benefits	Fall 2010	Institutional Expenditures (all categories)	Local Economic Impact *
			Number of Employees		
Baker University	\$16,367,340	\$2,865,893	765	\$36,183,334	\$110,833,134
Benedictine College	\$10,559,311	\$2,977,380	356	\$27,902,438	\$82,878,258
Bethany College	\$5,641,373	\$907,684	165	\$12,437,053	\$37,972,220
Bethel College	\$5,525,435	\$1,205,730	138	\$12,176,019	\$37,814,368
Central Christian College	\$2,148,751	\$841,033	125	\$6,034,317	\$18,048,202
Donnelly College	\$2,249,383	\$551,961	88	\$4,667,004	\$17,936,696
Friends University	\$17,685,382	\$3,660,892	556	\$35,117,000	\$112,926,548
Hesston College	\$4,990,809	\$1,080,608	163	\$10,222,217	\$32,587,268
Kansas Wesleyan University	\$5,256,953	\$1,274,912	151	\$13,028,980	\$39,121,690
Manhattan Christian College	\$2,138,899	\$632,566	69	\$4,976,001	\$15,494,932
McPherson College	\$4,443,981	\$868,833	152	\$12,859,350	\$36,344,328
MidAmerica Nazarene University	\$13,021,859	\$4,326,552	429	\$29,152,407	\$93,001,636
Newman University	\$9,957,309	\$2,396,992	346	\$21,481,611	\$67,671,824
Ottawa University	\$18,163,400	\$4,208,511	177	\$37,692,145	\$120,128,112
Southwestern College	\$9,961,898	\$1,882,330	322	\$24,092,180	\$71,872,816
Sterling College	\$8,676,123	\$1,568,831	153	\$11,885,103	\$44,260,114
Tabor College	\$4,383,065	\$1,465,880	199	\$11,823,040	\$35,343,970
University of Saint Mary	\$6,379,811	\$1,246,792	234	\$15,270,376	\$45,793,958
KICA Total	\$147,551,082	\$33,963,380	4,588	\$327,000,575	\$1,020,030,074

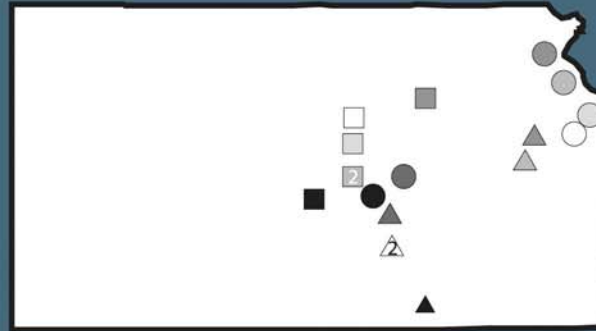
Source: IPEDS, 2010. * Local economic impact is a standard economic expression derived by multiplying an institution's total expense by a computed multiplier. The average multiplier for Kansas is 2.00. The concept of a multiplier effect is based on the impact of the spending of each dollar has throughout the local economy. In this usage, the spending of each dollar results in additional spending of (or attraction of) \$2.00 dollars.



Kansas Independent College Association

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Member College and University Locations



- **MidAmerica Nazarene University** *Olathe*
- **Donnelly College** *Kansas City, KS*
- **University of Saint Mary** *Leavenworth*
- **Benedictine College** *Atchison*
- **Tabor College** *Hillsboro*
- **Hesston College** *Hesston*
- **Kansas Wesleyan University** *Salina*
- **Bethany College** *Lindsborg*
- **Central Christian College** *McPherson*
- **McPherson College** *McPherson*
- **Manhattan Christian College** *Manhattan*
- **Sterling College** *Sterling*
- △ **Friends University** *Wichita*
- △ **Newman University** *Wichita*
- △ **Ottawa University** *Ottawa*
- △ **Baker University** *Baldwin City*
- ▲ **Bethel College** *North Newton*
- ▲ **Southwestern College** *Winfield*