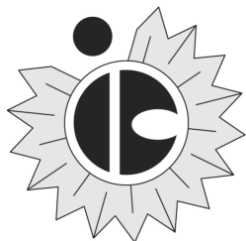

2011

Report *of the*

Independent Colleges and Universities

of Kansas

to the State Legislature



Kansas Independent College Association

To the Governor, the State Legislature, and the People of Kansas:

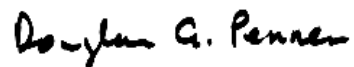
The 18 colleges and universities of the Kansas Independent College Association have played a central role in Kansas higher education for over 150 years. That role has become even more important during a time of unprecedented economic challenge for the citizenry of the state and for governmental leaders who must make exceptionally difficult decisions about allocating scarce resources.

As the 2011 legislative session begins, the private, non-profit colleges of Kansas would like to underscore the immense and highly efficient impact need-based financial aid for Kansas residents has on the well-being of the state and its young people. Kansas private colleges do not receive direct appropriations from the state. The state budget influences our students and our colleges almost exclusively through the Kansas Comprehensive Grant program, the program that directs financial aid to high need Kansas undergraduate students.

The most straightforward way of assessing the value of this program is to understand that it represents less than 1% of the state's total annual investment in post-secondary education. In return, the KICA colleges consistently enroll and graduate approximately 20% of the state's bachelor's degree students.

Our colleges pride themselves on providing highly personalized and challenging educational opportunities for students from a wide range of economic and cultural/ethnic backgrounds—students attending KICA colleges have essentially the same background characteristics as those attending the Regents institutions. The institutional commitment to teaching and learning, small classes, access to required courses, and individual attention in advising and mentoring translate into the equivalent of Regents institutions' honors programs—for all students, not just a few. The result is impressive completion rates and graduates prepared to enter the work force and enrich the state economy.

KICA colleges are pleased to be a part of a state comprehensive higher education system that lets students choose the setting that best fits their abilities, interests and economic circumstances. This year, as the governor and the legislature face their most difficult fiscal situation in many years, the efficiency of the Kansas Comprehensive Grant in leveraging state resources is more visible than ever. We encourage continuing support of this critical program.



Douglas A. Penner
President, Kansas Independent College Association

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This document is based on facts, figures, and data from the Integrated Postsecondary Education Data System (IPEDS) and various other sources. We have done our best to ensure that the information provided here is as accurate and current as possible.

KICA Member College & University Profiles

Fall 2010 enrollment figures from Kansas Board of Regents Fall 2010 KHEER data

Baker University

Founded: 1858

785-594-6451

www.bakeru.edu

Dr. Patricia Long, President

Total FTE: 2,779

Total headcount: 3,661

Benedictine College

Founded: 1858

913-367-5340

www.benedictine.edu

Stephen Minnis, J.D., President

Total FTE: 1,753

Total headcount: 1,909

Bethany College

Founded: 1881

785-227-3311

www.bethanylb.edu

Dr. Edward Leonard, III, President

Total FTE: 585

Total headcount: 610

Bethel College

Founded: 1887

316-283-2500

www.bethelks.edu

Dr. Perry White

Total FTE: 497

Total headcount: 476

Central Christian College of Kansas

Founded: 1884

620-241-0723

www.centralchristian.edu

Col. Hal V. Hoxie, President

Total FTE: 375

Total headcount: 518

Donnelly College

Founded: 1949

913-621-6070

www.donnelly.edu

Dr. Steven M. LaNasa, President

Total FTE: 457

Total headcount: 652

Friends University

Founded: 1898

316-295-5000

www.friends.edu

Dr. Biff Green, President

Total FTE: 2,114

Total headcount: 2,800

Hesston College

Founded: 1909

620-327-4221

www.hesston.edu

Dr. Howard Keim, President

Total FTE: 411

Total headcount: 448

Kansas Wesleyan University

Founded: 1886

785-827-5541

www.kwu.edu

Dr. Fletcher Lamkin, President & CEO

Total FTE: 756

Total headcount: 825

Manhattan Christian College

Founded: 1927

785-539-3571

www.mccks.edu

Mr. Kevin Ingram, President

Total FTE: 311

Total headcount: 379

McPherson College

Founded: 1887

620-241-0731

www.mcpherson.edu

Mr. Michael P. Schneider, President

Total FTE: 689

Total headcount: 707

MidAmerica Nazarene University

Founded: 1966

913-782-3750

www.mnu.edu

Dr. Edwin H. Robinson, President

Total FTE: 1,544

Total headcount: 1,767

Newman University

Founded: 1933

316-942-4291

www.newmanu.edu

Dr. Noreen Carrocci, President

Total FTE: 1,890

Total headcount: 2,746

Ottawa University

Founded: 1865

785-242-5200

www.ottawa.edu

Mr. Kevin C. Eichner, President

Total FTE: 1,561

Total headcount: 3,206

Southwestern College

Founded: 1885

620-229-6000

www.sckans.edu

Dr. W. Richard Merriman, Jr., President

Total FTE: 918

Total headcount: 1,791

Sterling College

Founded: 1887

629-278-4213

www.sterling.edu

Dr. Paul J. Maurer, President

Total FTE: 675

Total headcount: 736

Tabor College

Founded: 1908

620-947-3121

www.tabor.edu

Dr. Jules Glanzer, President

Total FTE: 641

Total headcount: 669

University of Saint Mary

Founded: 1923

913-682-5151

www.stmary.edu

Dr. Diane Steele, President

Total FTE: 763

Total headcount: 989

Impact: Educational

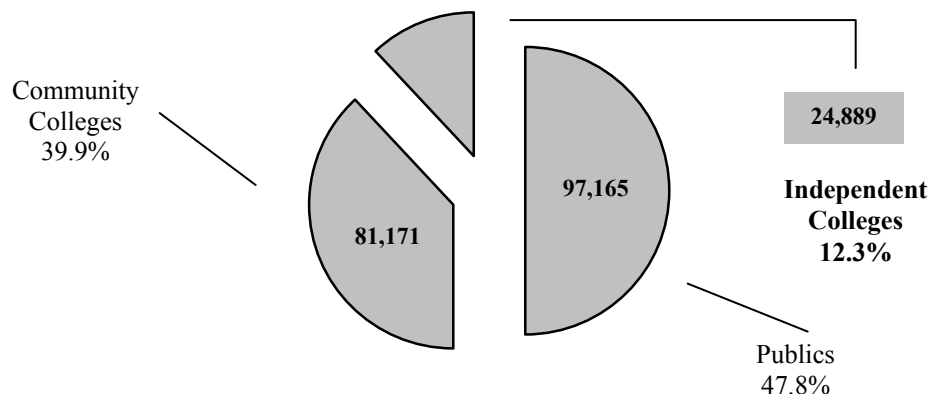
The Colleges: The Kansas Independent College Association is composed of eighteen fully accredited, not-for-profit colleges and universities.

- Sixteen are four-year baccalaureate level institutions and two are two-year associate degree colleges.
- They range in size from fewer than 400 students to over 3,000.
- They include the oldest colleges or universities in the state, Baker University and Benedictine College (formerly St. Benedicts), both founded in 1858.
- Programs include traditional residential campus study for full-time undergraduates, degree completion programs for non-traditional students, masters-level programs in a variety of areas, certificate programs related to specific employment competencies, online study, and satellite campuses both in-state and out-of-state.
- Areas of study range from traditional liberal arts and sciences (history, English, chemistry, etc.) to highly specialized professional preparation, such as nursing, teacher education, and aviation instruction.

Enrollment: The total graduate and undergraduate enrollment, (full-time and part-time) for Fall 2010 was 24,889.

FALL 2010: Full-time & Part-time Graduate & Undergraduate Headcount Totals by Sector Resident and Non-Resident

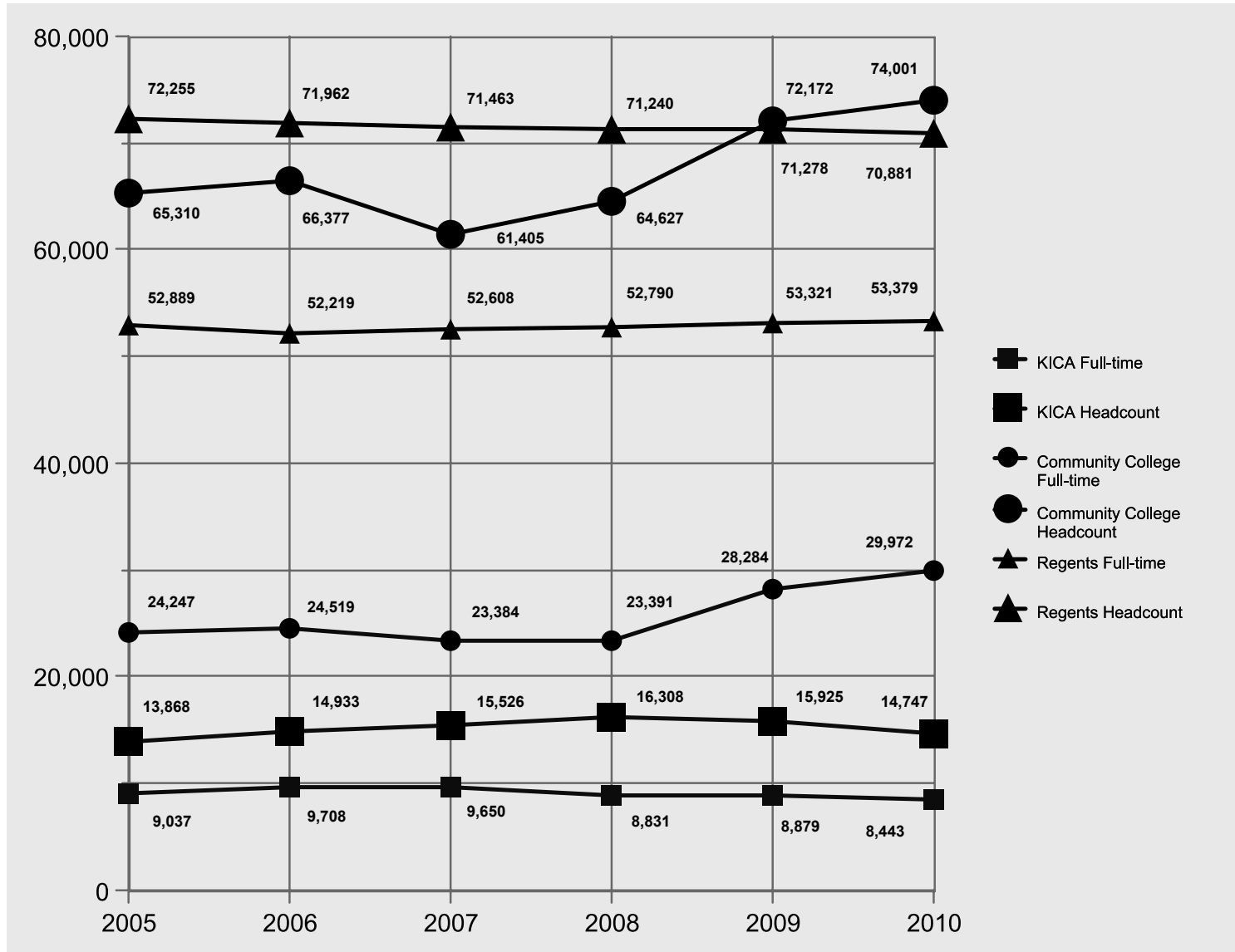
Source: Kansas Board of Regents Fall 2010 KHEER data



Kansas Resident Students by Sector

Fall 2005 - Fall 2010

source: KHEER data



Impact: Completion in Four Years

Percentage of Graduates Completing in Four Years

Independent College or University	4 years or less (#)	6 years or less (#)	Percentage completing in 4 years
Baker University	94	133	71%
Benedictine College	86	107	80%
Bethany College	41	64	64%
Bethel College	55	69	80%
Central Christian College	20	26	77%
Donnelly College	n/a	n/a	n/a
Friends University	49	92	53%
Hesston College	n/a	n/a	n/a
Kansas Wesleyan University	28	34	82%
Manhattan Christian College	22	44	50%
McPherson College	19	29	66%
MidAmerica Nazarene University	113	133	85%
Newman University	49	74	66%
Ottawa University	30	41	73%
Southwestern College	46	64	72%
Sterling College	47	55	85%
Tabor College	54	64	84%
University of Saint Mary	32	37	86%
Avg. % of graduates completing in 4 yrs.			74%
Public University	4 years or less (#)	6 years or less (#)	Percentage completing in 4 years
Emporia State University	192	348	55%
Fort Hays State University	213	343	62%
Washburn University	68	184	37%
Wichita State University	145	376	39%
University of Kansas	1282	2431	53%
Kansas State University	829	2005	41%
Pittsburg State University	364	418	87%
Avg. % of graduates completing in 4 yrs.			51%

(Source: IPEDS, 2008)

Impact: Economic

Institutional Finances

Kansas Independent College and University Finances

2008 - 2009

Source: IPEDS

Combined institutional operating budgets:	\$325 million
Total salary and wages:	\$141 million
Total benefits:	\$33 million

Total Economic Impact of Institutional Financial Activity

2008 - 2009

Source: IPEDS

Using a conservative multiplier of 2.00 and an operating base of \$499 million:	A minimum of \$998 million of economic benefit to the state
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Institutional Assets

2008 - 2009

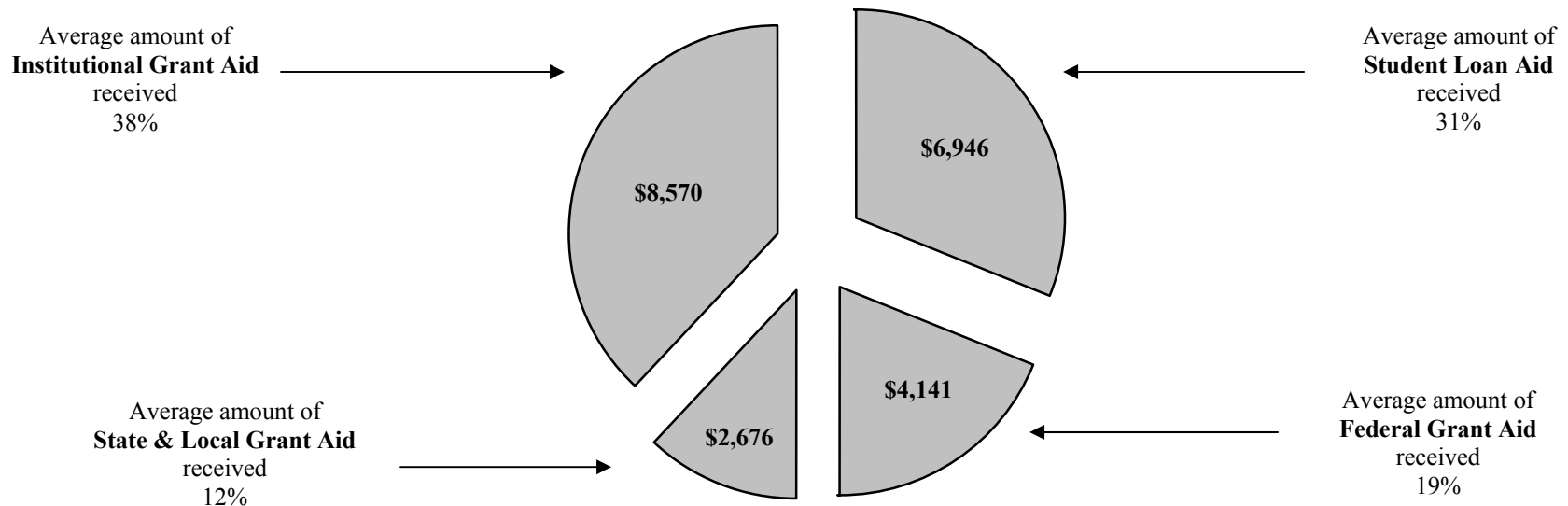
Source: IPEDS

Total endowment assets:	\$251 million
Total net assets:	\$485 million
Total equipment, building and land improvements:	\$654 million
Total assets:	\$1.39 billion

Impact: Kansas Comprehensive Grant

The major way in which the state of Kansas supports independent colleges is through the Kansas Comprehensive Grant received by students who attend these colleges. The program, enacted by the legislature in 1998, provides for grants of up to \$3,500 for high need Kansas resident students attending KICA colleges. This program, in combination with federal need-based aid primarily in the form of Pell Grants and grants and scholarships from the colleges, makes it possible for many students to attend whose families might otherwise not be able to afford the costs. Each component of the typical student aid package depicted below is essential to allowing a diversity of students access to an educational program matched to their educational needs and goals.

**Sources of All Aid (including loans)
for Kansas Independent College Students receiving aid
2008 - 2009**
Source: IPEDS



Impact: Cultural

The following is a small sample of current cultural and social benefits provided by our member institutions:

- Baker University:** The Maple Leaf Festival, the Quayle Bible Collection, Vespers and Voices of Spring concerts, various Artist and Lecture Series, the Loreine Collins Dietrich Distinguished Lecture Series, and the Old Castle Museum.
- Benedictine College:** Discovery Day, an annual symposium where students present projects and area high school students are invited to lectures by several guest speakers.
- Bethany College:** Oratorio Society's annual performance of Handel's "*Messiah*" and Bach's "*St. Matthew Passion*" during Holy Week and the Pearson Distinguished Professorship of Swedish Studies.
- Bethel College:** Fall Festival, Kauffman Museum, Kansas Institute for Peace and Conflict Resolution, Bethel College Academy of Performing Arts, and numerous concerts, performances, and lecture series open to the public.
- Central Christian College:** Chaney Music Symposium, Chaney Bible Lecture Series, and BG Products Lecture Series.
- Donnelly College:** Multicultural Fair sponsored by ESL students and the Organization of Student Leaders and Black History and Women's History speakers.
- Friends University:** Willard and Jean Garvey Lectureships in Law, Cornerstone weekly worship service, Symphony of Spring, Riney Fine Arts Gallery, and various ballet, jazz, and concert performances throughout the year.
- Hesston College:** Dyck Arboretum, the Hesston-Bethel Performing Arts Series, and vocalist Tony Brown (artist-in-residence).
- Kansas Wesleyan University:** Art exhibits and opportunities to interact with artists, vocal and instrumental concerts, Salina Fall Fest, Evans Photographic Collection, Ethics in Public Life Speaker Series, Christmas by Candlelight concert.
- McPherson College:** McPherson is the only accredited 4-year college in the U.S. that offers a degree in antique auto restoration. The college also hosts lecture series and theater productions and musical concerts. In addition, artifacts displays at the McPherson Museum include a saber tooth tiger skeleton from the LaBrea Tar Pits.
- Manhattan Christian College:** Woman's World, an annual retreat for women of all ages and professions promoting Christian education, fellowship, and inspiration.
- MidAmerica Nazarene University:** Free community presentation of Handel's "*Messiah*," performances by The Concert Band, Jazz Band, Concert Choir, Heritage Choir, World Music Ensembles, and the Cultural Events Series.
- Newman University:** The Steckline Gallery art series, the Gerber Institute for Catholic Studies, Chorale and Troubadours concerts, the History Speakers Series, and various other campus activities, events, and speakers.
- Ottawa University:** The President's Lecture Series, Christmas Vespers, and various arts and cultural events.
- Southwestern College:** Southwestern College Jazz Series, Southwestern Regional Big Band, South Kansas Symphony at Southwestern College, various college choral, band, jazz combo and theater performances throughout the year, Women's History Month, Black History Month, and Docking Lecture in Leadership & Public Affairs.
- Sterling College:** Black History Convocations, Rice County Prairie Art Show, Oscar Schmidt Lecture Series, various events pertinent to current cultural and social issues.
- Tabor College:** Handel's "*Messiah*" Community Christmas Concert and Martin Luther King Junior Day on campus.
- University of Saint Mary:** The Bernard H. Hall Abraham Lincoln Collection in De Paul Library, Lincoln Lecture Series, and Christmas Choral Vespers.

Financial Aid Information

Sources of Financial Aid by Sector

Sources: IPEDS, Kansas Board of Regents, and NAICU

FEDERAL PROGRAMS: 2009-2010

	<u>Public 4-year</u>	<u>Community Colleges</u>	<u>KICA Colleges</u>
Grants (e.g., Pell)	\$62,948,427	\$54,870,950	\$29,732,462
Loans	\$473,956,803	\$92,428,333	\$224,351,124

STATE PROGRAMS: 2009-2010

	<u>Public 4-year</u>	<u>Community Colleges</u>	<u>KICA Colleges</u>
Kansas Comprehensive Grant	7,516 recipients \$7,655,337 awarded	n/a n/a	3,173 recipients \$7,974,885 awarded
Kansas State Scholarship	728 recipients \$756,147 awarded	15 recipients \$13,861 awarded	227 recipients \$220,620 awarded
Kansas Nursing Service Scholarship	27 recipients \$48,875 awarded	143 recipients \$269,375 awarded	33 recipients \$73,161 awarded
Kansas Teacher Service Scholarship	311 recipients \$1,183,013 awarded	3 recipients \$29,837 awarded	72 recipients \$323,887 awarded
Kansas Ethnic Minority Scholarship	135 recipients \$240,076 awarded	11 recipients \$19,425 awarded	23 recipients \$41,625 awarded
National Guard Tuition Assistance	189 recipients \$544,732 awarded	103 recipients \$113,494 awarded	72 recipients \$243,105 awarded
TOTALS	8,906 recipients \$10,428,180 awarded	199 recipients \$389,265 awarded	3,600 recipients \$8,877,283 awarded

INSTITUTIONAL AID: 2008-2009

	<u>Public 4-year</u>	<u>Community Colleges</u>	<u>KICA Colleges</u>
Grants and Scholarships	\$69,006,694	\$14,757,796	\$89,393,236



Kansas Independent
College Association

Enrollment Trends:

Fall Headcount Enrollment

Fall Headcount Enrollment at KICA Member Institutions: 2001 - 2010

Institution	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	5 Year Change	10 Year Change
Baker University	2919	3058	3096	3145	3261	3932	3959	4112	3853	3661	-6.9%	25.4%
Benedictine College	1348	1375	1330	1441	1508	1553	1842	1744	1877	1909	22.9%	41.6%
Bethany College	619	621	631	586	588	554	537	587	592	610	1.1%	-1.4%
Bethel College	525	471	470	509	514	539	541	500	437	476	-11.7%	-9.3%
Central Christian College	314	338	320	324	336	349	362	397	466	518	48.4%	65.0%
Donnelly College	370	663	641	592	474	528	572	634	661	652	23.5%	76.2%
Friends University	3190	3112	2887	2749	2798	2849	2831	2986	2853	2800	-1.7%	-12.2%
Hesston College	445	440	446	465	477	456	432	374	439	448	-1.7%	0.7%
Kansas Wesleyan University	784	806	805	825	897	894	864	879	852	825	-7.7%	5.2%
Manhattan Christian College	412	362	336	331	337	378	388	364	345	379	0.3%	-8.0%
McPherson College	397	379	435	480	484	503	543	595	629	707	40.6%	78.1%
MidAmerica Nazarene University	1684	1825	1925	1985	1779	1823	1720	1743	1778	1767	-3.1%	4.9%
Newman University	2071	1929	2063	2179	2103	2104	2166	2435	2557	2746	30.5%	32.6%
Ottawa University	4592	3939	3779	3397	3218	3011	3369	3354	3192	3206	6.5%	-30.2%
Southwestern College	1276	1306	1405	1420	1421	1557	1703	1823	1810	1791	15.0%	40.4%
Sterling College	461	466	495	487	516	607	603	653	722	736	21.3%	59.7%
Tabor College	592	575	543	606	606	603	574	612	640	669	11.0%	13.0%
University of Saint Mary	772	891	881	824	817	837	882	955	1072	989	18.2%	28.1%
Total	22,771	22,556	22,488	22,345	22,134	23,077	23,888	24,747	24,775	24,889	7.9%	9.3%

Sources: Annual enrollment surveys of KICA Enrollment Officers and Registrars, Kansas Board of Regents, & Kansas Legislative Research Department.



Kansas Independent
College Association

Enrollment Trends: *Full-Time Fall Enrollment*

Full-Time Fall Enrollment at KICA Member Institutions: 2001 - 2010

Institution	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	5 Year Change	10 Year Change
Baker University	1767	1826	1785	1755	1894	2392	1389	1516	1586	1585	-33.7%	-10.3%
Benedictine College	910	1000	1013	1132	1218	1290	1298	1352	1502	1565	21.3%	72.0%
Bethany College	571	566	579	559	552	509	512	555	574	588	15.5%	3.0%
Bethel College	482	435	435	477	476	495	512	475	416	457	-7.7%	-5.2%
Central Christian College	277	316	300	302	314	325	305	313	328	314	-3.4%	13.4%
Donnelly College	184	319	323	299	277	257	290	296	291	305	18.7%	65.8%
Friends University	2725	2540	2367	2262	2216	2274	2124	1892	1822	1697	-25.4%	-37.7%
Hesston College	389	380	394	411	414	401	383	374	374	396	-1.3%	1.8%
Kansas Wesleyan University	528	593	634	599	679	711	674	691	668	680	-4.4%	28.8%
Manhattan Christian College	290	262	256	261	275	301	291	278	257	272	-9.6%	-6.2%
McPherson College	362	341	386	424	426	468	498	509	542	622	32.9%	71.8%
MidAmerica Nazarene University	1304	1452	1524	1495	1390	1329	1317	1335	1234	1240	-6.7%	-4.9%
Newman University	1027	1060	1200	1281	1237	1174	1128	1039	1122	1260	7.3%	22.7%
Ottawa University	1679	2267	940	624	868	746	860	957	787	832	11.2%	-50.4%
Southwestern College	584	659	690	572	586	601	592	583	597	624	3.8%	6.9%
Sterling College	439	423	433	438	433	537	551	565	602	636	18.4%	44.9%
Tabor College	497	440	427	471	484	488	472	483	521	549	12.3%	10.3%
University of Saint Mary	351	373	410	425	409	451	460	509	543	563	24.8%	60.4%
Total	14,366	15,791	14,096	13,787	14,148	14,749	13,656	13,722	13,766	14,185	-3.8%	-1.3%

Sources: Annual enrollment surveys of KICA Enrollment Officers and Registrars, Kansas Board of Regents, & Kansas Legislative Research Department.



Kansas Independent
College Association

Enrollment Trends: *Part-Time Fall Enrollment*

Part-Time Fall Enrollment at KICA Member Institutions: 2001 - 2010

Institution	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	5 Year Change	10 Year Change
Baker University	1152	1232	1311	1390	1367	1540	2570	2596	2267	2076	34.8%	80.2%
Benedictine College	438	375	317	309	290	263	544	392	375	344	30.8%	-21.5%
Bethany College	48	55	52	27	36	45	25	32	18	22	-51.1%	-54.2%
Bethel College	43	36	35	32	38	44	29	25	21	19	-56.8%	-55.8%
Central Christian College	37	22	20	22	22	24	57	84	138	204	750.0%	500.0%
Donnelly College	186	344	318	293	197	271	282	338	370	347	28.0%	86.6%
Friends University	465	572	520	487	582	575	707	1094	1031	1103	91.8%	137.2%
Hesston College	56	60	52	54	63	55	49	51	66	52	-5.5%	-7.1%
Kansas Wesleyan University	256	213	171	226	218	183	190	188	184	145	-20.8%	-43.6%
Manhattan Christian College	122	100	80	70	62	77	97	86	88	107	39.0%	-12.3%
McPherson College	35	38	49	56	58	35	45	86	87	85	142.9%	142.9%
MidAmerica Nazarene University	380	373	401	490	389	494	403	408	544	527	6.7%	38.6%
Newman University	1044	869	863	898	866	930	1038	1396	1435	1486	59.9%	42.3%
Ottawa University	2913	1672	2839	2773	2350	2265	2509	2397	2405	2374	4.8%	-18.5%
Southwestern College	692	647	715	848	835	956	1111	1240	1213	1167	22.1%	68.6%
Sterling College	22	43	62	49	83	70	52	88	120	100	42.9%	354.5%
Tabor College	95	135	116	135	122	115	102	129	119	120	4.4%	26.3%
University of Saint Mary	421	518	471	399	408	386	422	446	529	426	10.4%	1.2%
Total	8,405	7,304	8,392	8,558	7,986	8,328	10,232	11,076	11,010	10,704	28.5%	27.4%

Sources: Annual enrollment surveys of KICA Enrollment Officers and Registrars, Kansas Board of Regents, & Kansas Legislative Research Department.



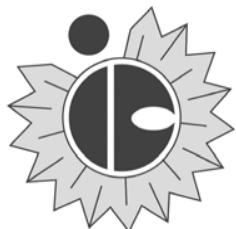
Kansas Independent
College Association

Enrollment Trends: *Fall FTE Enrollment*

Fall Full-Time Equivalent (FTE) Enrollment at KICA Member Institutions: 2001 - 2010

Institution	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	5 Year Change	10 Year Change
Baker University	2492	2556	2593	2619	2748	3266	2888	2993	2938	2779	-14.9%	11.5%
Benedictine College	1101	1169	1137	1253	1332	1393	1617	1608	1735	1753	25.8%	59.2%
Bethany College	582	580	599	570	566	527	514	449	568	585	11.0%	0.5%
Bethel College	532	480	449	490	491	512	547	519	460	497	-2.9%	-6.6%
Central Christian College	290	326	308	311	314	334	330	319	364	375	12.3%	29.3%
Donnelly College	239	423	450	415	355	363	374	420	439	457	25.9%	91.2%
Friends University	2761	2627	2577	2461	2449	2506	2332	2304	2144	2114	-15.6%	-23.4%
Hesston College	409	396	414	432	439	425	400	390	402	411	-3.3%	0.2%
Kansas Wesleyan University	623	646	678	687	764	782	767	786	749	756	-3.3%	21.3%
Manhattan Christian College	326	262	287	289	298	267	322	310	286	311	16.5%	-4.6%
McPherson College	396	378	399	446	449	482	546	572	601	690	43.2%	74.2%
MidAmerica Nazarene University	1513	1662	1679	1684	1540	1519	1573	1603	1557	1544	1.6%	2.1%
Newman University	1422	1410	1537	1631	1574	1536	1601	1626	1745	1890	23.0%	32.9%
Ottawa University	2798	1782	2091	1679	1549	1380	1584	1617	1589	1561	13.1%	-13.2%
Southwestern College	780	911	1016	960	911	975	857	906	908	918	-5.8%	17.7%
Sterling College	446	437	457	457	466	564	562	623	636	676	19.9%	51.6%
Tabor College	527	542	465	524	532	533	558	576	615	641	20.2%	21.6%
University of Saint Mary	587	654	592	580	567	600	686	955	793	763	27.2%	30.0%
Total	17,824	17,241	17,728	17,488	17,344	17,964	18,058	18,576	18,529	18,721	4.2%	5.0%

Sources: Annual enrollment surveys of KICA Enrollment Officers and Registrars, Kansas Board of Regents, & Kansas Legislative Research Department.



Kansas Independent
College Association

Enrollment Trends: *Fall Headcount Enrollment by Gender*

Total Fall Headcount Enrollment by Gender at KICA Member Institutions: 2002 - 2009

Institution	2002		2003		2004		2005		2006		2007		2008		2009		4 Yr. Change		8 Yr. Change	
	Men	Women	Men	Women	Men	Women	Men	Women	Men	Women	Men	Women	Men	Women	Men	Women	Men	Women	Men	Women
Baker U *	387	499	430	465	406	450	1382*	1879*	1570*	2362*	1446*	2513*	1537*	2575*	1504*	2349*	-4.2%	-0.6%	288.6%	371.0%
Benedictine C	667	708	647	682	703	738	725	783	752	801	860	969	840	1172	889	988	18.2%	23.3%	33.3%	39.5%
Bethany C	308	296	351	280	294	292	321	267	269	285	272	265	302	285	297	295	10.4%	3.5%	-3.6%	-0.3%
Bethel C	243	228	222	248	241	268	252	262	278	261	273	268	259	241	222	215	-20.1%	-17.6%	-8.6%	-5.7%
Central Christian C	156	181	153	167	157	167	153	173	180	169	192	172	193	197	238	228	32.2%	34.9%	52.6%	2.6%
Donnelly C	153	279	214	427	210	382	156	318	179	349	185	387	191	443	166	495	-7.3%	41.8%	8.5%	77.4%
Friends U	1340	1772	1215	1672	1144	1605	1131	1667	1138	1711	1157	1669	1142	1585	1122	1731	-1.4%	1.2%	-16.3%	-2.3%
Hesston C	209	233	199	246	221	244	239	238	206	256	169	263	193	230	199	240	-3.4%	-6.2%	-4.8%	3.0%
Kansas Wesleyan U	314	492	336	469	314	511	347	550	384	510	383	481	370	509	386	466	0.5%	-8.6%	22.9%	-5.3%
Manhattan Christian C	172	190	172	164	159	172	169	168	169	142	213	175	197	167	187	158	10.7%	11.3%	8.7%	-16.8%
McPherson C	212	167	256	163	286	194	299	185	304	199	320	224	333	262	354	275	16.4%	38.2%	67.0%	64.7%
MidAmerica Nazarene U	777	1048	788	1137	846	1139	773	1006	752	1071	682	1038	695	1048	690	1088	-8.2%	1.6%	-11.2%	3.8%
Newman U	669	1260	728	1335	796	1383	777	1326	753	1351	741	1425	835	1600	836	1721	11.0%	27.3%	25.0%	36.6%
Ottawa U	267	217	295	239	239	208	251	195	204	178	266	223	295	258	277	248	35.9%	39.3%	3.8%	14.3%
Southwestern C	652	638	744	661	731	686	692	724	779	778	913	790	1029	794	919	891	18.0%	14.5%	41.0%	39.7%
Sterling C	220	246	242	253	248	239	264	252	334	273	337	266	339	314	371	351	11.1%	28.6%	68.6%	42.7%
Tabor C	275	300	280	263	299	307	309	297	316	287	284	290	301	311	319	321	0.9%	11.8%	16.0%	7.0%
U of Saint Mary	304	587	325	556	306	518	300	517	307	530	307	575	324	631	370	702	20.5%	32.5%	21.7%	19.6%
Total	7,325	9,341	7,597	9,427	7,600	9,503	8,540	10,807	8,874	11,513	9,000	11,993	9,375	12,622	9,346	12,762	5.3%	10.8%	27.6%	36.6%
Percent Women	56.1%		55.4%		55.6%		55.9%		56.5%		57.1%		57.4%		57.7%					

Source: Integrated Postsecondary Education Data System, Fall Enrollment Surveys

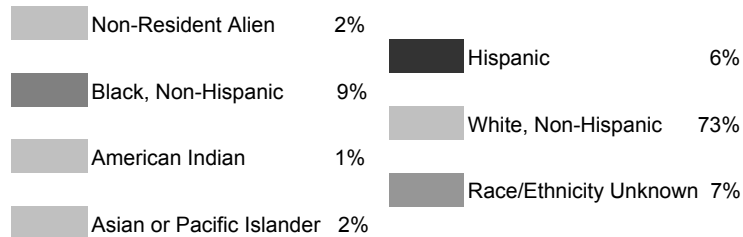
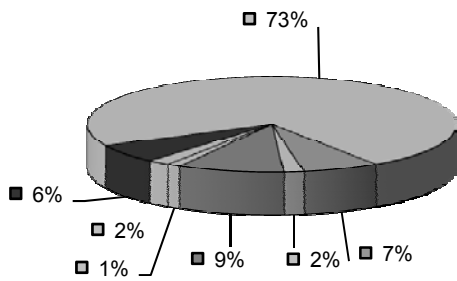
* Note: Prior to the 2006-2007 IPEDS collection cycle, Baker University had three separate reporting units: College of Arts and Sciences, School of Nursing, and the School of Professional and Graduate Studies. In January of 2006, Baker University created the School of Education. Beginning with that collection cycle, IPEDS issued the university one ID number. So, the 2005, 2006, 2007, 2008, and 2009 figures represent the totals from all four schools. Previously, the totals included only the students at the Colleges of Arts and Sciences in Baldwin City, KS.



Enrollment Trends: *Undergraduate Enrollment by Ethnicity*

Total Undergraduate Enrollment by Ethnicity at KICA Member Institutions: Fall 2009

Institution	Non-Resident Alien	Black, Non Hispanic	American Indian	Asian or Pacific Islander	Hispanic	White, Non-Hispanic	Race/Ethnicity Unknown	Total	Change from Previous Yr.
Baker University	6	190	25	32	54	1577	204	2,088	-2.8%
Benedictine College	33	53	6	23	92	1522	69	1,798	-7.7%
Bethany College	27	62	3	5	37	424	7	565	-1.7%
Bethel College	15	24	5	7	30	356	0	437	-12.6%
Central Christian College	7	51	8	5	16	373	6	466	19.5%
Donnelly College	47	317	5	32	170	70	4	645	1.7%
Friends University	0	184	27	31	99	1348	399	2,088	-2.7%
Hesston College	39	22	6	4	15	341	2	429	3.4%
Kansas Wesleyan University	21	76	7	16	73	612	0	805	-1.6%
Manhattan Christian College	11	26	6	2	8	285	7	345	-5.2%
McPherson College	7	56	12	9	41	491	0	616	3.5%
MidAmerica Nazarene University	6	139	6	17	48	1065	54	1,335	2.3%
Newman University	53	76	31	90	182	1400	22	1,854	2.2%
Ottawa University	1	81	10	6	23	361	43	525	-5.1%
Southwestern College	20	119	23	32	84	955	292	1,525	-6.0%
Sterling College	8	48	12	9	46	580	19	722	10.6%
Tabor College	6	46	6	8	41	503	8	618	2.8%
University of Saint Mary	2	80	10	13	56	565	53	779	19.7%
Total	309	1,650	208	341	1,115	12,828	1,189	17,640	
Previous Year's Total	366	1,618	214	315	1,073	13,006	1,142	17,734	
Change from Previous Yr. Total	-15.6%	2.0%	-2.8%	8.3%	3.9%	-1.4%	4.1%	-0.5%	



Source: Integrated Postsecondary Education Data System, Fall 2008 Enrollment Survey



Kansas Independent
College Association

Degrees Awarded: *Totals for KICA*

Total Degrees Awarded by KICA Member Institutions: 2009*

Institution	Associate's	Bachelor's	Master's	Doctorate Research & Scholarship	Doctorate Professional Practice	Total: 2009		Previous Yr. Total: 2008	
						All Degrees	4-Year Degrees and Above	All Degrees	4-Year Degrees and Above
Baker University	95	451	832	8	0	1386	1291	1381	1291
Benedictine College	0	379	35	0	0	414	414	319	319
Bethany College	0	115	0	0	0	115	115	114	114
Bethel College	0	129	0	0	0	129	129	142	142
Central Christian College	16	63	0	0	0	79	63	85	62
Donnelly College	23	6	0	0	0	29	6	47	5
Friends University	24	709	219	0	0	952	928	982	945
Hesston College	149	0	0	0	0	149	0	148	0
Kansas Wesleyan University	0	213	37	0	0	250	250	263	263
Manhattan Christian College	9	77	0	0	0	86	77	89	84
McPherson College	0	107	0	0	0	107	107	141	141
MidAmerica Nazarene University	11	370	184	0	0	565	554	603	582
Newman University	61	220	208	0	0	489	428	454	409
Ottawa University	0	86	0	0	0	86	86	90	90
Southwestern College	0	590	102	0	0	692	692	603	603
Sterling College	0	103	0	0	0	103	103	61	61
Tabor College	1	143	0	0	0	144	143	149	149
University of Saint Mary	0	133	124	0	0	257	287	274	273
KICA Institutions	389	3,894	1,741	8	0	6,032	5,673	5,945	5,533
State Institutions	6,758	14,324	4,505	446	777	26,810	20,052	26,719	19,640
KICA Institutions as a Percent of State Total	5.4%	21.4%	27.9%	1.8%	0.0%	18.4%	22.1%	18.2%	22.0%

Source: Integrated Postsecondary Education Data System, Degrees/Awards Survey 2008/2009.

* All degrees conferred between July 1, 2008 and June 30, 2009. Includes 1st and 2nd majors.



Kansas Independent
College Association

Degrees Awarded:

KICA Compared to State Institutions

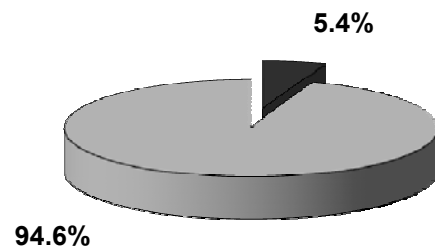
Total Degrees Awarded in 2009 by KICA Member Institutions in Relation to Degrees Awarded by State Institutions

Data from page 17 used for charts

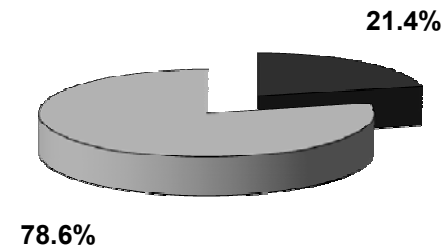
■ KICA Institutions

■ State Institutions

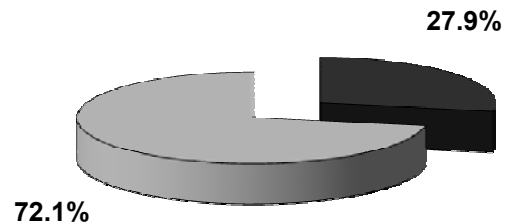
Associate's Degrees



Bachelor's Degrees



Master's Degrees





Kansas Independent
College Association

Degrees Awarded: *Bachelor's Degrees in Education*

Bachelor's Degrees in Education Awarded by KICA Member Institutions: 2003 - 2009*

Institution	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	3 Year Change	6 Year Change
Baker University	14	20	30	28	21	26	-7.1%	85.7%
Benedictine College	34	32	45	47	41	66	4.4%	94.1%
Bethany College	43	34	29	27	26	25	-7.4%	-41.7%
Bethel College	11	7	5	10	8	6	-40.0%	-45.5%
Central Christian College	0	0	0	0	0	0	0.0%	0.0%
Donnelly College	0	0	0	0	0	0	0.0%	0.0%
Friends University	48	38	33	31	22	36	16.1%	-25.0%
Hesston College	0	0	0	0	0	0	0.0%	0.0%
Kansas Wesleyan University	17	12	15	6	16	6	0.0%	-64.7%
Manhattan Christian College	0	0	0	0	0	0	0.0%	0.0%
McPherson College	10	6	3	8	9	5	-37.5%	-50.0%
MidAmerica Nazarene University	36	39	25	29	29	29	0.0%	-19.4%
Newman University	78	77	58	70	60	50	-28.5%	-35.9%
Ottawa University	8	16	7	12	14	8	-33.3%	0.0%
Southwestern College	23	17	16	23	37	45	95.7%	95.7%
Sterling College	16	22	9	10	8	5	-50.0%	-68.7%
Tabor College	30	21	22	22	17	17	-22.7%	-43.3%
University of Saint Mary	17	14	13	5	13	11	120.0%	-35.3%
KICA Institutions	385	355	310	328	321	335	2.1%	-13.0%
State Institutions	1,386	1,306	1,281	1,324	1,333	1,371	3.5%	-1.1%
KICA Institutions as a Percent of State Total	21.7%	21.4%	19.5%	19.9%	19.4%	19.6%		

Source: Integrated Postsecondary Education Data System. 2008-2009 Completions Survey

* Students often receive degrees in two majors. Data for both first and second majors is included.



Kansas Independent
College Association

Degrees Awarded: *Bachelor's Degrees in Health Professions (primarily Nursing)*

Bachelor's Degrees in Health Professions (primarily Nursing) Awarded by KICA Member Institutions: 2003 - 2009

Institution	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	3 Year Change	6 Year Change
Baker University	54	60	67	67	69	78	16.4%	44.4%
Benedictine College	n/a	n/a	n/a	n/a	n/a	41	n/a	n/a
Bethany College	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Bethel College	13	30	34	43	47	51	18.6%	292.3%
Central Christian College	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Donnelly College	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Friends University	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Hesston College	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Kansas Wesleyan University	6	6	3	13	34	32	146.2%	433.3%
Manhattan Christian College	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
McPherson College	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
MidAmerica Nazarene University	19	30	39	34	38	65	91.1%	242.1%
Newman University	55	69	73	62	48	58	-6.4%	5.4%
Ottawa University	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Southwestern College	40	31	33	21	23	17	-19.0%	-57.5%
Sterling College	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Tabor College	9	15	23	21	25	25	19.0%	177.7%
University of Saint Mary	n/a	n/a	n/a	n/a	32	31	n/a	n/a
KICA Institutions	142	181	272	261	316	398	52.5%	180.3%
State Institutions	605	741	769	1,069	1,131	1,371	28.2%	126.6%
KICA Institutions as a Percent of State Total	19.0%	19.6%	26.1%	19.6%	21.8%	22.5%		

Source: Integrated Postsecondary Education Data System, Completions Survey. Degrees are 1st and 2nd majors in health professions and related clinical sciences (CIP Code 51)



Kansas Independent
College Association

Affordability & Financing: *Tuition and Fees*

Tuition and Fees (Resident, Full-Time, Undergraduate) at KICA Member Institutions: 2001 - 2002 to 2010 - 2011

Institution	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	10 yr. Avg.	5 Year	10 Year
											Ann. Incr.	Change	Change
Baker University	12,980	13,670	14,550	15,550	16,480	17,580	18,830	19,965	21,130	22,280	8.0%	26.7%	71.6%
Benedictine College	12,995	13,400	14,613	15,126	15,760	17,120	17,700	18,800	19,500	20,475	6.4%	19.6%	57.6%
Bethany College	12,945	13,590	14,140	15,010	15,460	16,210	17,110	18,124	19,065	20,026	6.1%	23.5%	54.7%
Bethel College	12,300	13,000	13,900	14,700	15,550	16,700	17,800	18,900	19,990	20,700	7.6%	24.0%	68.3%
Central Christian College	11,100	11,700	12,500	13,124	13,600	14,500	15,300	16,000	17,000	18,000	6.9%	24.1%	62.2%
Donnelly College	3,570	3,570	3,780	3,840	4,480	4,660	4,940	5,438	5,650	5,950	7.4%	27.7%	66.6%
Friends University	12,250	12,935	13,750	14,560	15,270	16,170	17,220	18,320	19,080	20,040	7.1%	23.9%	63.6%
Hesston College	12,196	12,938	13,798	14,598	15,370	16,496	17,416	18,738	19,906	20,720	7.8%	25.6%	69.9%
Kansas Wesleyan University	12,600	13,400	14,200	15,000	15,800	16,600	17,400	18,200	19,200	20,200	6.7%	21.7%	60.3%
Manhattan Christian College	7,558	7,936	7,966	8,996	9,638	10,134	10,854	11,374	11,944	12,288	7.0%	21.3%	62.6%
McPherson College	12,720	13,345	14,090	14,645	15,160	15,775	16,400	17,200	18,400	19,625	6.0%	24.4%	54.3%
MidAmerica Nazarene University	11,638	12,280	12,910	13,630	14,754	15,968	17,090	18,216	19,146	20,250	8.2%	26.8%	74.0%
Newman University	11,060	12,010	13,198	14,830	15,822	17,308	17,988	18,997	19,700	20,712	9.7%	19.6%	87.3%
Ottawa University	11,800	12,450	13,060	14,150	14,800	15,850	17,350	18,420	19,450	20,400	8.1%	28.7%	72.9%
Southwestern College	13,076	13,922	14,618	15,350	16,218	16,900	17,820	18,700	19,680	20,776	6.5%	22.9%	58.9%
Sterling College	12,100	12,750	13,300	13,907	13,906	14,500	15,500	16,500	18,000	19,000	6.3%	31.0%	57.0%
Tabor College	12,300	13,634	14,350	15,120	15,944	16,744	17,640	18,710	18,310	20,630	7.5%	23.2%	67.7%
University of Saint Mary	12,312	13,128	13,734	14,590	15,590	16,410	17,270	18,080	18,950	19,910	6.9%	21.3%	61.7%
Avg. KICA Tuition/Fees	\$11,528	\$12,203	\$12,914	\$13,707	\$14,422	\$15,313	\$16,202	\$17,149	\$18,006	\$18,999	7.2%	24.1%	64.8%
Avg. KICA Tuition/Fees: 4 yr. Institutions	\$11,983	\$12,697	\$13,430	\$14,268	\$14,958	\$15,904	\$16,830	\$17,782	\$18,659	\$19,707	7.2%	23.9%	64.5%
KICA Annual Increase from Previous Year	5.8%	5.9%	5.8%	6.1%	5.2%	6.2%	5.8%	5.8%	5.0%	5.5%			
Avg. State 4-Year Institution Annual Increase	3.2%	11.6%	14.8%	12.7%	9.5%	9.0%	7.1%	6.2%	5.0%	6.3%			

Sources: Annual KICA Tuition and Fees Survey, the Kansas Board of Regents, and Washburn University.

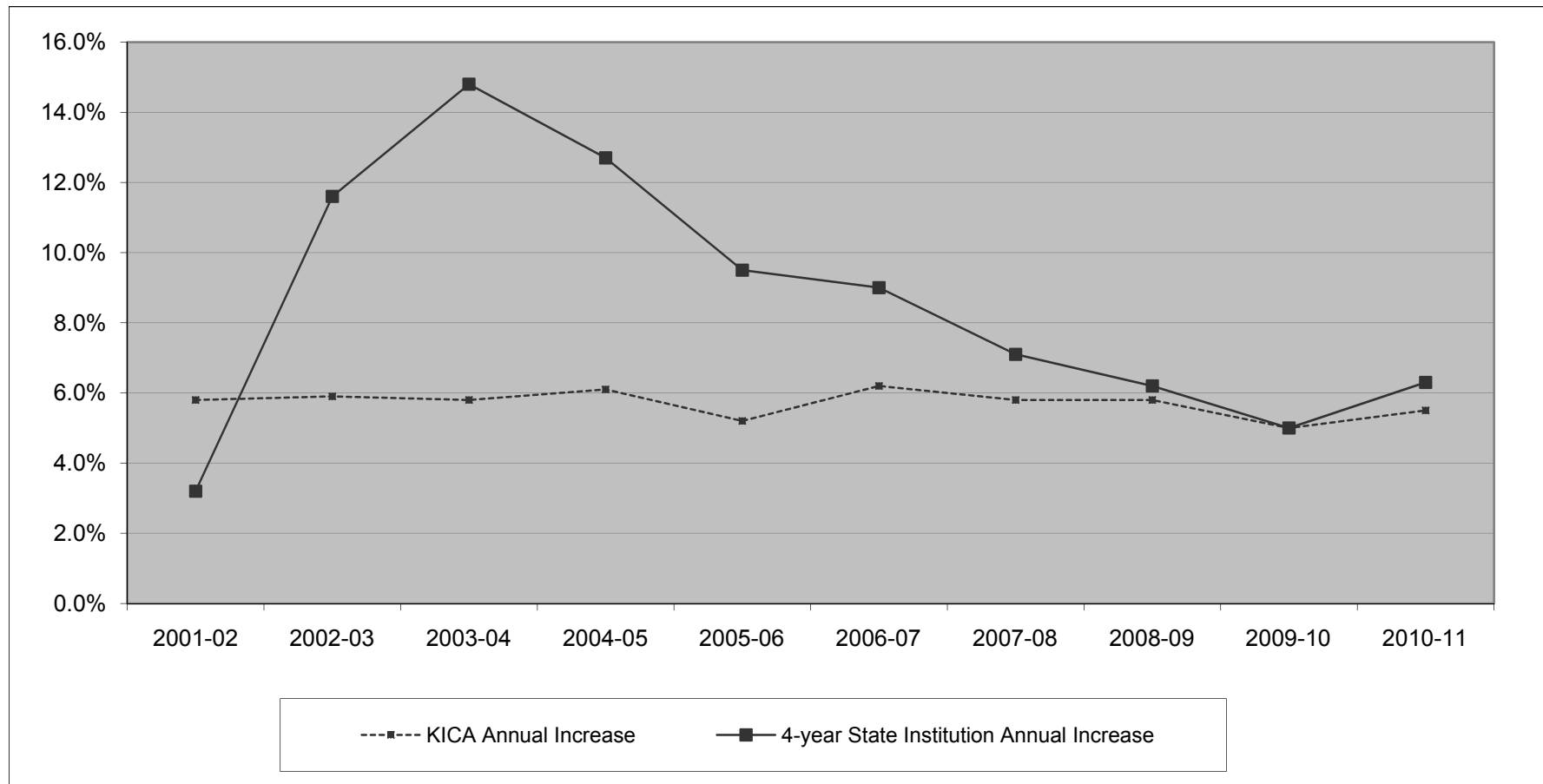


Kansas Independent
College Association

Affordability & Financing: *Tuition Increases*

Annual Tuition Increases for KICA Member Institutions and State Institutions: 2001 - 2002 to 2010 - 2011

Data from page 21 used for chart





Kansas Independent
College Association

Affordability & Financing: *Financial Aid Packages*

Financial Aid Packages Awarded to First-Year Students at KICA member Institutions: 2008 - 2009 *

Institution	# of students in cohort	% receiving aid	Federal Grant Aid			State Grant Aid			Institutional Grant Aid			Student Loan Aid		
			% receiving aid **	Avg. grant award	% of 08-09 tuition	% receiving aid **	Avg. grant award	% of 08-09 tuition	% receiving aid **	Avg. grant award	% of 08-09 tuition	% receiving loans **	Avg. loan	% of 08-09 tuition
Baker University	244	100%	32%	\$4,236	21%	62%	\$2,419	12%	100%	\$11,339	57%	74%	\$7,584	38%
Benedictine College	396	100%	24%	\$3,755	20%	14%	\$2,520	13%	100%	\$10,168	54%	73%	\$7,890	42%
Bethany College	176	100%	36%	\$4,176	23%	29%	\$2,819	16%	100%	\$10,315	60%	77%	\$6,219	34%
Bethel College	119	100%	31%	\$4,312	23%	37%	\$2,875	15%	100%	\$10,779	57%	69%	\$7,286	38%
Central Christian College	94	100%	53%	\$4,507	28%	33%	\$2,746	17%	100%	\$6,216	39%	81%	\$6,946	43%
Donnelly College	42	93%	60%	\$3,758	69%	52%	\$1,554	29%	40%	\$1,727	32%	14%	\$3,914	72%
Friends University	169	96%	38%	\$4,023	22%	37%	\$2,856	16%	83%	\$7,739	42%	78%	\$6,756	37%
Hesston College	176	99%	23%	\$4,762	25%	29%	\$2,846	15%	99%	\$9,302	50%	70%	\$6,578	35%
Kansas Wesleyan University	138	100%	39%	\$4,207	23%	30%	\$2,907	16%	100%	\$9,383	52%	87%	\$10,299	57%
Manhattan Christian College	88	100%	45%	\$3,674	32%	33%	\$2,737	24%	85%	\$4,217	37%	92%	\$6,295	55%
McPherson College	136	96%	36%	\$4,362	25%	21%	\$3,034	18%	96%	\$8,659	50%	79%	\$8,180	48%
MidAmerica Nazarene University	204	100%	31%	\$4,303	24%	22%	\$2,995	16%	100%	\$9,130	50%	72%	\$8,879	49%
Newman University	115	97%	23%	\$3,583	19%	31%	\$2,894	15%	97%	\$10,198	54%	57%	\$5,704	30%
Ottawa University	201	100%	38%	\$4,596	25%	24%	\$1,651	9%	100%	\$10,073	55%	84%	\$5,763	31%
Southwestern College	158	100%	32%	\$3,872	21%	26%	\$2,972	16%	100%	\$9,943	53%	71%	\$6,453	35%
Sterling College	150	85%	35%	\$3,679	22%	23%	\$2,671	16%	85%	\$7,835	48%	70%	\$5,888	36%
Tabor College	136	100%	40%	\$4,124	22%	29%	\$2,595	14%	100%	\$9,072	48%	74%	\$7,770	42%
University of Saint Mary	113	100%	28%	\$4,613	26%	19%	\$3,084	17%	100%	\$8,164	45%	81%	\$6,628	37%
	2,855	98.1%	35.8%	\$4,141		30.6%	\$2,676		93.6%	\$8,570		72.4%	\$6,946	

Source: 2009 IPEDS Student Financial Aid Survey.

* Full-time, first-time degree/certificate seeking students who received any financial aid. ** Expressed as a percent of all full-time, first-time degree/certificate seeking students.



Kansas Independent
College Association

Affordability & Financing: *Institutional Aid*

Institutional Aid Awards at KICA Member Institutions: FY 2005 - FY 2009

Institution	FY 2004-2005		FY 2005-2006		FY 2006-2007		FY 2007-2008		FY 2008-2009		5 Year Change	
	Unfunded	Total	Unfunded	Total	Unfunded	Total	Unfunded	Total	Unfunded	Total	Unfunded	Total
Baker University	6,232,805	6,513,129	7,457,781	7,640,792	8,457,298	11,074,100	8,920,229	11,939,794	9,692,082	13,225,586	54.8%	103.1%
Benedictine College	8,005,373	8,125,373	8,380,676	8,500,676	9,334,086	11,634,323	10,733,962	13,275,310	11,748,584	13,910,444	46.8%	71.2%
Bethany College	2,493,612	3,094,040	2,407,061	3,039,281	2,250,677	4,215,833	2,695,685	4,755,515	3,678,973	5,694,717	47.5%	84.1%
Bethel College	2,173,578	2,469,975	2,505,236	2,846,859	2,847,649	4,500,153	3,290,742	5,112,933	3,685,293	5,184,916	69.5%	109.0%
Central Christian College	1,136,744	1,359,957	1,581,169	1,754,674	1,824,237	2,759,834	1,824,126	2,725,634	2,133,522	3,103,639	87.7%	128.2%
Donnelly College	17,285	280,351	18,569	230,232	12,668	1,459,796	21,607	1,591,509	22,267	1,889,369	28.8%	574.0%
Friends University	3,758,000	4,484,000	4,260,000	5,102,000	4,254,000	8,918,719	5,251,700	9,999,900	4,546,203	10,182,949	21.0%	217.1%
Hesston College	2,468,906	2,619,793	2,519,045	2,682,131	1,996,768	3,504,314	2,011,418	3,760,132	2,407,177	3,924,942	-2.5%	49.8%
Kansas Wesleyan University	3,211,776	3,495,966	4,032,195	4,385,894	4,210,354	6,305,235	3,996,145	6,163,657	4,864,789	7,244,922	51.5%	95.2%
Manhattan Christian College	582,410	662,108	688,034	766,998	701,454	1,319,721	672,347	1,377,608	754,973	1,478,976	29.6%	123.4%
McPherson College	1,200,059	3,259,052	1,267,198	3,330,736	1,743,232	5,070,926	2,073,439	5,476,983	1,549,517	5,817,760	29.1%	78.5%
MidAmerica Nazarene University	4,781,313	5,191,313	4,174,017	4,586,874	4,784,638	6,762,548	5,740,918	7,820,911	7,126,414	9,555,174	49.0%	84.1%
Newman University	5,852,022	6,007,643	6,275,006	6,534,974	6,920,313	9,372,143	6,984,627	9,596,562	7,159,245	9,782,828	23.3%	62.8%
Ottawa University	2,232,275	2,518,905	2,389,310	2,655,916	2,360,044	4,593,470	3,780,312	6,367,500	5,071,417	7,711,111	127.2%	206.1%
Southwestern College	3,477,546	3,818,311	3,389,907	3,786,732	3,143,435	5,709,522	5,215,372	7,684,447	5,732,692	8,294,776	64.9%	117.2%
Sterling College	3,145,990	3,256,445	2,984,866	3,064,060	3,724,663	4,956,597	3,826,181	5,288,278	3,616,200	5,162,858	15.0%	58.5%
Tabor College	2,812,965	3,102,370	3,187,608	3,450,980	3,265,099	4,606,833	3,327,156	4,756,728	3,914,143	5,383,209	39.1%	73.5%
University of Saint Mary	1,578,426	1,578,426	1,336,883	1,379,559	1,484,204	2,380,127	1,707,462	2,488,739	2,173,363	3,170,761	37.7%	100.9%
Institutional Aid Awards Total	\$55,161,085	\$61,837,157	\$58,854,561	\$65,739,368	\$63,314,819	\$99,144,194	\$72,073,428	\$110,182,140	\$79,876,854	\$120,718,937	44.8%	95.2%
Average Total Awards	\$3,064,504	\$3,435,398	\$3,269,698	\$3,652,187	\$3,517,490	\$5,508,011	\$4,004,079	\$6,121,230	\$4,437,603	\$6,706,608		
Average Annual Increase	8.5%	8.9%	6.7%	6.3%	7.6%	50.8%	13.8%	11.1%	10.8%	9.6%		

Source: IPEDS Finance Surveys

Note: Unfunded aid represents expenditures for grants to students that are taken as direct discounts on tuition and fees. Institutional grants (funded) include the amounts awarded to students from institutional resources restricted for the purpose of student aid, such as scholarships funded by gifts or endowment return restricted for that purpose.

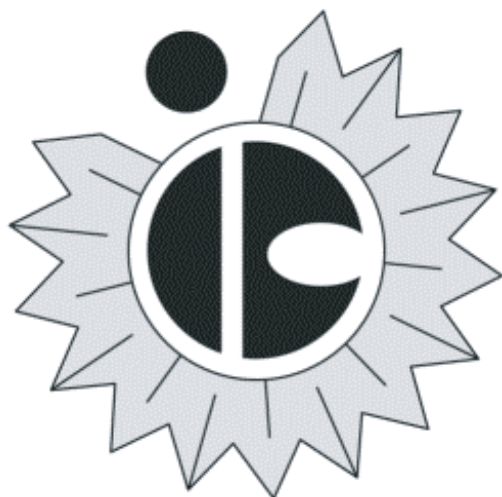


Affordability & Financing: *Total Economic Impact*

Direct Economic Impact of KICA Member Institutions: FY2009

Institution	Fall 2009				
	Expenditures for Salary and Wages	Expenditures for Employee Benefits	Number of Employees	Institutional Expenditures (all categories)	Local Economic Impact *
Baker University	\$18,603,109	\$3,183,379	761	\$42,302,795	\$128,178,566
Benedictine College	\$10,196,585	\$2,699,320	282	\$27,362,685	\$80,517,180
Bethany College	\$4,776,140	\$1,036,556	183	\$12,853,549	\$37,332,490
Bethel College	\$5,572,077	\$1,616,016	147	\$12,452,886	\$39,281,958
Central Christian College	\$1,860,191	\$714,960	111	\$5,900,045	\$16,950,392
Donnelly College	\$2,040,346	\$469,280	90	\$4,179,025	\$13,377,302
Friends University	\$17,410,526	\$3,419,430	577	\$34,242,000	\$110,143,912
Hesston College	\$4,874,082	\$1,167,482	151	\$10,009,671	\$32,102,470
Kansas Wesleyan University	\$5,082,006	\$1,080,395	149	\$12,784,640	\$37,894,082
Manhattan Christian College	\$2,223,140	\$583,934	63	\$5,074,396	\$15,762,940
McPherson College	\$5,106,973	\$1,166,498	121	\$13,284,425	\$39,115,792
MidAmerica Nazarene University	\$12,893,500	\$4,184,774	433	\$28,084,246	\$90,325,040
Newman University	\$10,025,249	\$2,885,508	328	\$21,752,609	\$69,326,732
Ottawa University	\$15,773,913	\$3,698,290	173	\$33,802,449	\$106,549,304
Southwestern College	\$9,682,770	\$1,813,507	324	\$23,429,245	\$69,851,044
Sterling College	\$4,942,755	\$915,520	146	\$11,809,942	\$35,336,434
Tabor College	\$4,142,768	\$1,295,428	197	\$11,346,018	\$33,568,428
University of Saint Mary	\$6,044,688	\$1,366,486	238	\$14,218,685	\$43,259,718
KICA Total	\$141,250,818	\$33,296,763	4,474	\$324,889,311	\$998,873,784

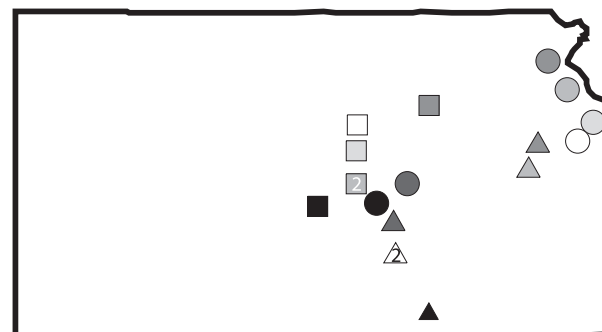
Source: IPEDS, 2009. * Local economic impact is a standard economic expression derived by multiplying an institution's total expense by a computed multiplier. The average multiplier for Kansas is 2.00. The concept of a multiplier effect is based on the impact of the spending of each dollar has throughout the local economy. In this usage, the spending of each dollar results in additional spending of (or attraction of) \$2.00 dollars.



Kansas Independent College Association

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Member College and University Locations



- **MidAmerica Nazarene University** *Olathe*
- **Donnelly College** *Kansas City, KS*
- **University of Saint Mary** *Leavenworth*
- **Benedictine College** *Atchison*
- **Tabor College** *Hillsboro*
- **Hesston College** *Hesston*
- **Kansas Wesleyan University** *Salina*
- **Bethany College** *Lindsborg*
- **Central Christian College** *McPherson*
- **McPherson College** *McPherson*
- **Manhattan Christian College** *Manhattan*
- **Sterling College** *Sterling*
- △ **Friends University** *Wichita*
- △ **Newman University** *Wichita*
- ▲ **Ottawa University** *Ottawa*
- ▲ **Baker University** *Baldwin City*
- ▲ **Bethel College** *North Newton*
- ▲ **Southwestern College** *Winfield*